

# Missouri Gaming Commission



## Annual Report 2008

**The Missouri Gaming Commission will  
strive to promote a positive impact on the State while  
ensuring the integrity of charitable and commercial gaming.**

*MGC Mission Statement*

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## Frequently Used Websites:

[http://www.mgc.dps.mo.gov/2008\\_fin/FY\\_08\\_FinReport/WEB0508.XLW](http://www.mgc.dps.mo.gov/2008_fin/FY_08_FinReport/WEB0508.XLW)  
[http://www.mgc.dps.mo.gov/2008\\_fin/FY08\\_mkt\\_anal.htm](http://www.mgc.dps.mo.gov/2008_fin/FY08_mkt_anal.htm)

# Message from the Chairman

Looking back over FY 2008, the Missouri Gaming Commission (MGC) has been faced with change and uncertainty as we monitored the casino industry during an economic downturn. Once considered to be recession-proof, the industry fell on hard times when the banks went into a financial crunch and started calling in some of the casinos' rolling debt. Almost a year ago, Harrah's was sold to two private equity firms for billions of dollars. Penn National was in negotiations with two private equity firms, but the proposed sale and agreement have now been scrapped. This economic uncertainty created unusual challenges for MGC in dealing with new applications. In February we decided to process Sugar Creek's application while delaying an ultimate decision, to afford time to analyze the stability of the casino industry and its impact on the State of Missouri. Shortly thereafter, an initiative petition proposing to repeal loss limits, increase gross receipts tax and cap the number of casinos was filed with the Secretary of State, causing the Commission to put a moratorium on applications pending a vote of the people. At the same time, competition was increasing as new casinos were opening in Kansas and there were discussions of expansion in Illinois. MGC opted to go into a holding pattern until after the election which will put us in a position at the end of the year to make the right decisions in the best interest of the State of Missouri at that time. If the initiative petition passes, we will move quickly to put procedures in place to prevent money laundering and exclude unsavory characters. In addition, we intend to secure an accurate admissions count through two turnstiles in lieu of the buy-in card.

During the year, Lumière opened in downtown St. Louis. Early results have far exceeded our projections for revenues. Instead of a projected two percent increase in revenues in St. Louis, the increase has been ten percent; and Lumière has been an important economic impetus in the City of St. Louis' overall downtown redevelopment. A second casino is under construction in South St. Louis County, and is scheduled to open in Calendar Year 2010, increasing the number of Missouri casinos to thirteen.

The Commissioners have visited most of Missouri's casinos. We are establishing a program whereby we will meet seven times during the year at the headquarters in Jefferson City, once in St. Louis and Kansas City and at two of the three outlying casinos in LaGrange, Caruthersville, and St. Joseph. This will provide a schedule for visiting St. Louis and Kansas City casinos every year and the outlying casinos every two years. We believe on-site inspections give us a better understanding of casino operations which enable us to understand their presentations when they appear before us.

We are proud of our progress in facilitating the inclusion of minority and women businesses in the casino industry. The industry now contracts with thousands of small businesses, providing opportunities for these entrepreneurs.

With the appointment by Governor Blunt of two new Commissioners, the Horse Racing Commission is no longer dormant. The Commission is advisory to the Missouri Gaming Commission and provides expertise to assess the economic value of harness racing at state and county fairs and whether there are prospective investors for a Missouri track. The Horse Racing Commission had an organizational meeting and we look forward to their recommendations in the months ahead.

Our compulsive gambler program continues to be available to those persons and families who are subject to the problems of a gambling addiction. This effort has been expanded to include an involuntary program to exclude those with gambling convictions.

We can anticipate new complexities in FY 2009. MGC staff is composed of experienced professionals who will meet the challenges and act in the best interests of the State of Missouri.

# Commissioners

## Noel J. Shull, *Chairman*



Noel J. Shull (Kansas City) has extensive experience in the financial services industry, primarily in the commercial lending area. He has served Missouri Bankers Association as Chairman of Governmental Affairs Committee. The U.S. Small Business Administration National Advisory Council Chairman appointed him Chairman of the Access to Capital Committee in 1988 and 1996. He has served on the board of directors for several banking institutions. He received an undergraduate degree from UMC in finance and real estate and a graduate degree in banking from Southwestern Graduate

School of Banking at Southern Methodist University in Dallas, Texas. Mr. Shull is a past recipient of the U.S. Small Business Administration Regional Financial Services Advocate of the year award and the Kansas City University of Missouri-Columbia Business Alumni Chapter, 2004 Alumni of the year award. Mr. Shull was named Chairman of the Missouri Gaming Commission by Governor Blunt on April 7, 2006.

## Darryl T. Jones



Darryl T. Jones (St. Louis) was formerly employed by Southwestern Bell Telephone Company for 15 years as a planning and design engineer and later as a financial analyst. Mr. Jones formed his own foodservice management company known as TRI-TEC, Inc. Over the past 10 years, he has strategically formed joint-venture partnership with some of the giants of the foodservice industry: Levy Restaurants in operating the foodservice at America's Center and the Edward Jones Dome; HMSHost in operating the foodservice for Lambert International Airport; and Aramark in operating foodservice for the St. Louis Public Schools. He serves as Trustee with Fontbonne University and he has previously served as Secretary/Treasurer Missouri Housing Development Commission; Chairman St. Louis Metropolitan Sewer District; St. Louis Public Schools Role Model Program; and Board Director of Inroads St. Louis.

## Larry W. Plunkett



Larry W. Plunkett Sr. (Greenville) served in the United States Air Force and was subsequently appointed to the Missouri State Highway Patrol where he served with distinction for 30 years during which time he developed expertise in narcotics investigation, criminal investigation and as a polygraph examiner. He was then elected to two terms as Sheriff of Wayne County, Missouri. On January 1, 2005 he founded Misdemeanor Probation Services Inc., which provides supervision of persons placed on misdemeanor probation by the Courts in the 42nd Judicial Circuit, State of Missouri. He has served on the School Board of the Greenville R-II School District, and is a reserve deputy sheriff in Wayne County, Missouri.

## Samuel J. Hais



Samuel J. Hais (St. Louis) attended St. Louis University, undergraduate and law school. Judge Hais was an assistant prosecuting attorney in St. Louis County, a private practitioner specializing in trial practice, and in 1975, was appointed a County Magistrate. He was elected and retained as a Judge of

the 21<sup>st</sup> Judicial Circuit numerous times over the years, and in 1991, was one of the founding members of the St. Louis County Family Court. Judge Hais returned to the private practice of law in 2004, and is currently the managing partner of Hais, Hais and Kallen Law Firm in Clayton, Missouri. He now serves on the executive board of the Tour of Missouri Organization.

## Suzanne Bocell Bradley



Suzanne Bocell Bradley (St. Joseph) is an attorney with Shughart, Thomson and Kilroy, P.C. Mrs. Bradley holds a bachelor's degree in education from the University of Kansas and a Juris Doctorate from the University of Missouri-Kansas City. Her experience includes a diversified general practice with an emphasis in wills and trusts, real estate and family matters. She has practiced law in Missouri since 1976 and has served as a Substitute Municipal Judge since 1986. Mrs. Bradley is a member of the Missouri Bar Board of Governors and a number of civic organizations.

# Message from the Executive Director



The MGC values the assertion that, "if you can be licensed in Missouri you can be licensed anywhere." We are respected as leaders among regulatory agencies; our electronic gaming device experts lead the nation, and our Highway Patrol and financial investigators command respect for their background checks. We are represented, recognized and active with the North American Gaming Regulators Association and International Association of Gaming Advisors/Regulators where we have provided leadership. As with any enforcement or regulatory agency, measurements of success are difficult to identify, however, the fact that there have been no negative reports concerning criminal involvement in the casino industry attests to our regulatory success.

During the past fiscal year MGC has evolved into a cohesive and productive team. We have a full complement of five commissioners; Chairman Noel Shull and Commissioner Darryl Jones were reappointed in the spring by the Governor and confirmed by the Senate. Staff as well has developed into a capable veteran unit. Previous consolidation of functions, reorganization and salary increases have led to an exceptionally low turnover which has enhanced working relationships, efficiency and effectiveness. The work of our IT department has streamlined our communications. With the main headquarters in Jefferson City, and offices in St. Louis and Kansas City, and a presence on each of the boats, video conferencing has been utilized effectively and has minimized travel. The automation of licensing, gaming incident reports (GIRs), and imaging of records have all streamlined our operations. Our auditors track casino operations and are effective in monitoring the casinos. The rapidly changing technology in the industry which includes cashless wagering, server based gaming and wireless innovations requires our staff to not only stay abreast of these changes but work with casino managers and our own lawyers in proposing and enacting relevant rules and regulations. Our administrative staff is responsible for an accurate admissions count and tax collection with a timely distribution of proceeds to the worthy causes according to formula. We have been responsive to our elected officials such as the Governor's office and Senate and House committees with research and analysis and when called upon to provide testimony on various issues.

A comprehensive revision of Chapters 4 and 10 of the *Code of State Regulations* was implemented during the past year which extended licensing to include suppliers and gaming laboratories. These companies are in a position to affect the outcome of gaming and should be subject to the same background checks as casinos. These revisions also streamlined the application process.

An emphasis was placed on coordinating GIRs, disciplines and compliance. Fines meted out in 2007 led to increased compliance in 2008, a mark of getting the attention and cooperation of the casinos.

The voters will decide in November whether to pass the initiative petition which includes a repeal of the loss limits, an increase in the AGR tax and a cap on the number of casinos. If the petition passes, then we will adjust our procedures, enact relevant regulations and expand our training to maintain the high quality regulation our citizens and the industry expect. If the petition fails, then we will be guided by the market study and its findings which was commissioned by MGC in 2008 in deciding on new applications that may be filed. MGC will determine whether there is a market for a new casino at a particular location, its impact on the community and the State and ultimately whether a priority investigation should be approved which is tantamount to licensing if the applicant meets its commitments.

MGC has established excellent relationships with those with whom it interacts. These include the dock cities, casino managers, federal, state and local law enforcement, and other groups interested in the financial and social aspects of gambling. We treat seriously patron complaints and strive to ensure the integrity of the games.

The casino industry has evolved into one of Missouri's major employers with twelve thousand jobs, significant capital investment and substantial economic development. While casinos provide a form of entertainment, there are without question social problems associated with gambling. Our compulsive gambling program and Exclusion List, among others, are designed to reduce these problems to the extent possible. Moreover, we are committed to keeping the casino industry free of any criminal stain and honest in its dealings with the patrons. Our record over the past year has been a good one.



## Cadre Members

### **Gene McNary**

*Executive Director*

#### **Roger Stottlemyre**

*Deputy Director of Enforcement*  
(573) 526-2329

#### **Christopher Hinckley**

*General Counsel*  
(573) 526-4082

#### **David Welch**

*Director of Policy & Legislative Affairs*  
(573) 526-1927

#### **Cheryl Alonso**

*Director of Compliance Audit*  
(573) 526-5392

#### **LeAnn McCarthy**

*Public Information Officer*  
(573) 526-1998

#### **Alden Henrickson**

*Deputy Director of Administration*  
(573) 526-4094

#### **Martha LeMond**

*Chief Financial Analyst*  
(573) 526-2318

#### **Ray Pope**

*Information Technology Director*  
(573) 526-1719

#### **Vicki Glenn**

*Personnel Officer*  
(573) 526-4088

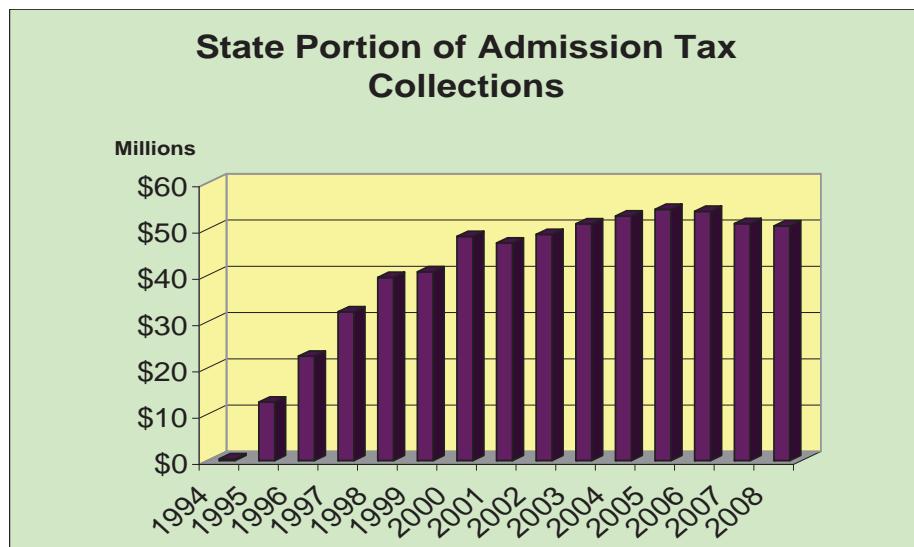
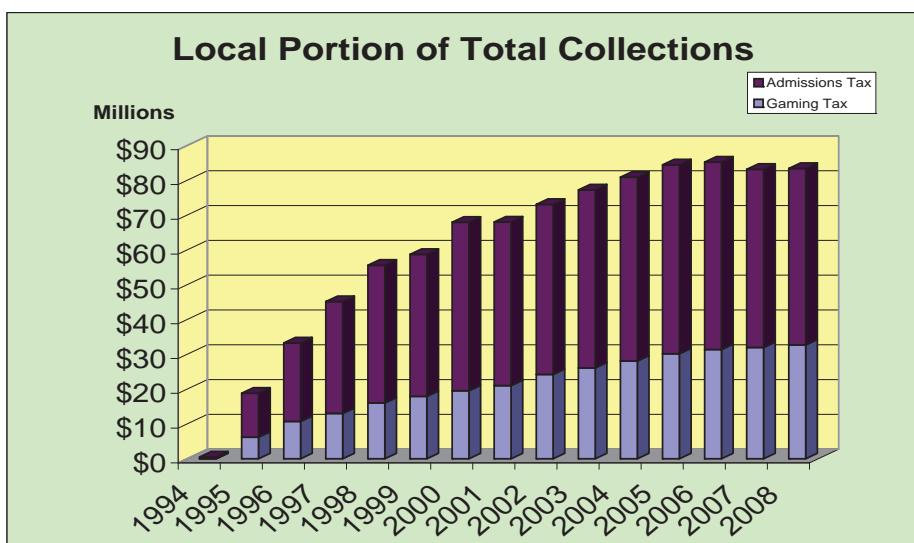
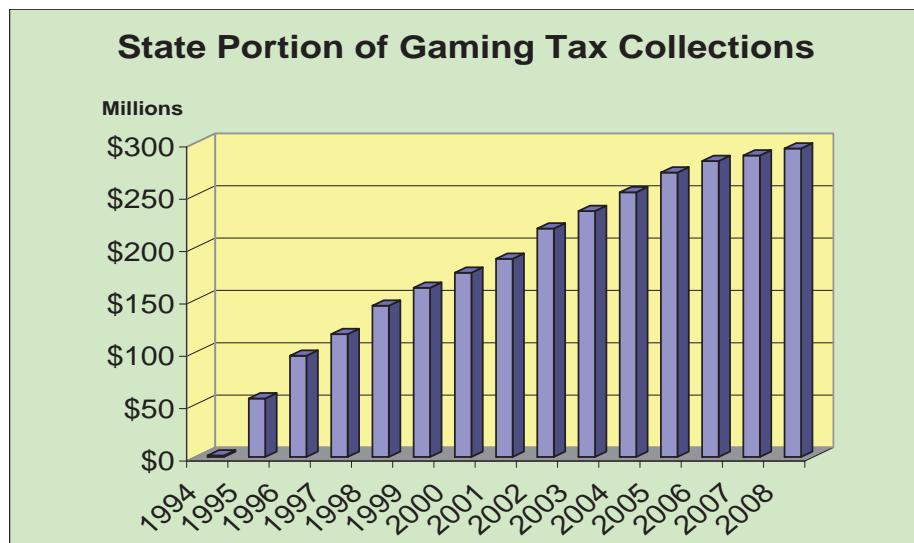
#### **Angela Franks**

*Designated Principal Assistant*  
(573) 526-2326

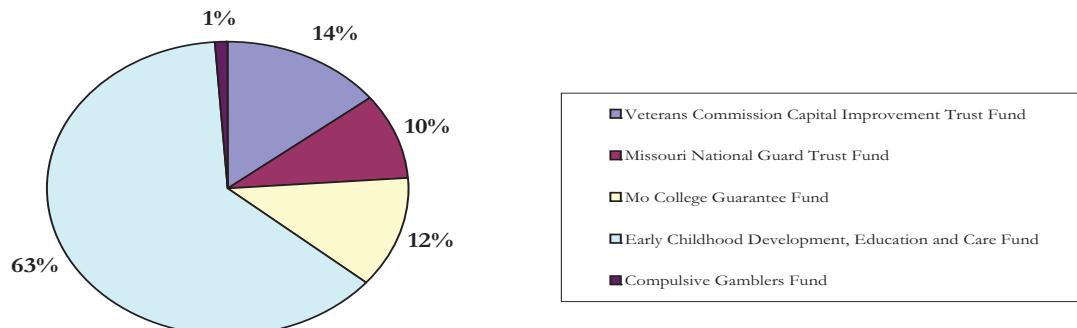
#### **Lester Elder**

*Captain, Missouri State Highway Patrol*  
(573) 526-8141

# Admissions & Gaming Taxes



## FY 08 Distributions from Admission Fees



				
<b>Veterans Commission Capital Improvement Trust Fund</b>	<b>Missouri National Guard Trust Fund</b>	<b>Mo College Guarantee Fund</b>	<b>Early Childhood Development, Education and Care Fund</b>	<b>Compulsive Gamblers Fund</b>
\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$26,158,125.21	\$504,438.31

# Report on Competitiveness

## MISSOURI COMPETITIVENESS

Commercial Gaming -- 12 casinos  
20% tax on gross gaming revenue  
(90%/10% split - State/homedock city respectively,  
or 18% - State and 2% homedock city)

\$2 per patron admission fee, per excursion, split between home dock community and the state

Net Effective Tax Rate  
Commercial Casinos -- 27.4%

***Missouri ranked #6 in total state tax gaming revenues***

***Missouri ranked #7 in consumer spending on commercial casino gaming***  
with \$1.592 billion AGR for Calendar Year 2007  
(reflecting no change from the prior calendar year)

***St. Louis, Mo./Illinois is listed as #8 in the top 20 U.S. Casino Markets, Calendar Year 2007***  
***Kansas City, Mo is listed as # 13 in the top U.S. Casino Markets, Calendar Year 2007***  
with \$999.37 million AGR\*

***Kansas City, Mo is listed as # 13 in the top U.S. Casino Markets, Calendar Year 2007***  
with \$758.18 million (Includes St. Joseph)\*

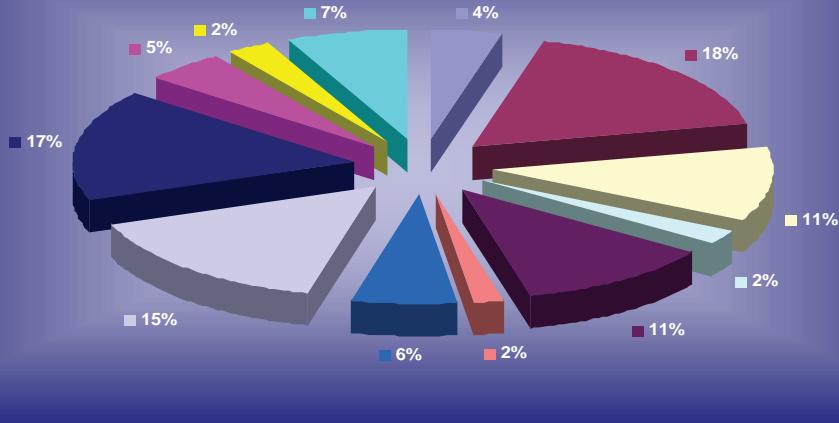
*\*(Source: American Gaming Association Annual Report, 2007)*

## COMPETITIVE TAX RATES AND FACILITIES

<b>ILLINOIS</b>	Commercial Gaming Graduated tax rate from 15% to 50% of gross gaming revenue, \$2 to \$3 admissions tax Net Effective Tax Rate-Commercial Casinos Consumer spending on Commercial Casino Gaming Calendar Year 2007	9 Casinos 42.50% \$1.983 billion
<b>INDIANA</b>	Commercial Gaming Graduated tax rate from 15% to 35% of gross gaming revenue; \$3 per patron admissions tax Net Effective Tax Rate Consumer Spending on Commercial Casino Gaming Calendar Year 2007	11 Casinos 32.76% \$2.625 billion
<b>IOWA</b>	Commercial Gaming (graduated tax rate with a maximum of up to 22% on gross gaming revenue at riverboats and land-based casinos and up to 24% at racetracks with slots and table games) Net Effective Tax Rate Commercial Casinos Consumer Spending on Commercial Casino Gaming Calendar Year 2007 Racetrack Casinos Native American Gaming *(10 riverboat, 4 land-based, 3 racetracks)	17 Casinos* 23.09% \$1.363 billion 3 Racinos-Class III 1-Class II
<b>KANSAS</b>	Commercial Gaming recently legalized--tax rate will be a sliding scale based on incremental revenues. Graduated tax rate from 22% to 28%. Native American Gaming **(Wyandotte Co., Kansas City, KS; Sumner, Ford and Cherokee Counties)	4 sites authorized** 5-Class II and III
<b>MISSISSIPPI</b>	Commercial Gaming Graduated tax rate on first \$134,000 of gaming revenue, with all subsequent gaming revenue taxed at 8%; up to 4% additional tax on gaming revenues may be imposed by local governments Net Effective Tax Rate Commercial Casino Gaming Calendar Year 2007 Native American Gaming	29 Casinos 12.12% \$2.891 billion 3-Class II
<b>OKLAHOMA</b>	Racetrack Casinos Native American Gaming	3 Racinos-Class III 79-Class II and III

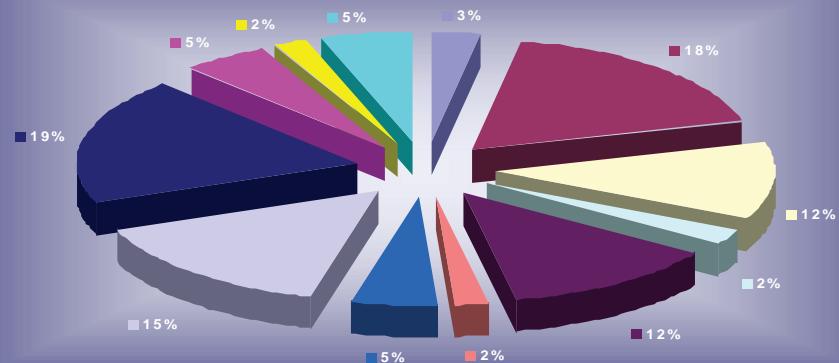
*All data compared on calendar year basis.*

### ADMISSION FEES PERCENTAGE OF STATE TOTAL



1- President/Pinnacle/St. Louis - 4%      5 - Harrah's North Kansas City -11%      9 - Harrah's Maryland Heights - 17%  
 2 - Ameristar/St.Charles - 18%      6 - Lady Luck/Caruthersville - 2%      10 - Isle of Capri/Boonville - 5%  
 3 - Argosy/Riverside -11%      7 - Isle of Capri/Kansas City - 6%      11 - Terrible's Mark Twain/LaGrange - 2%  
 4 - Terrible's St. Jo - 2%      8 - Ameristar/Kansas City -15%      12 - Lumière Place/Pinnacle/St. Louis - 7%

### GAMING TAX PERCENTAGE OF STATE TOTAL

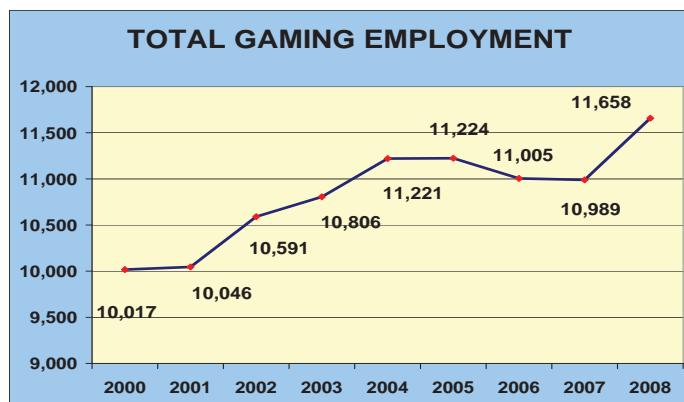


1- President/Pinnacle/St. Louis - 3%      5 - Harrah's North Kansas City -12%      9 - Harrah's Maryland Heights - 19%  
 2 - Ameristar/St. Charles - 18%      6 - Lady Luck/Caruthersville -2%      10 - Isle of Capri/Boonville - 5%  
 3 - Argosy/Riverside -12%      7 - Isle of Capri/Kansas City - 5%      11 - Terrible's Mark Twain/LaGrange - 2%  
 4 - Terrible's St. Jo - 2%      8 - Ameristar/Kansas City -15%      12 - Lumière Place/Pinnacle/St. Louis - 5%

# Economic Impact

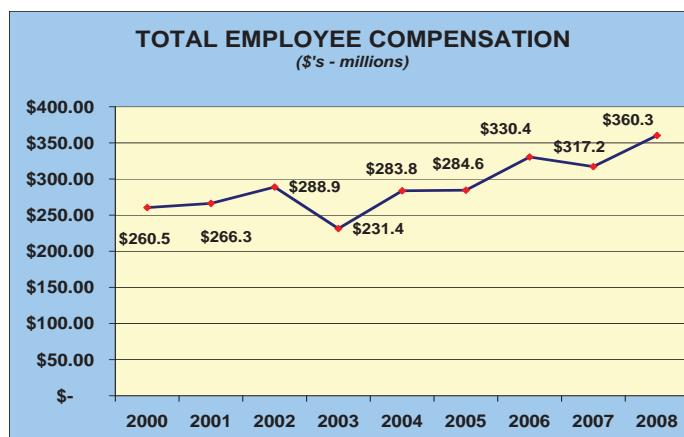
In FY 2008, Missouri casinos:

- Employed **11,658** people
- Paid Wages of **\$360.3 million**
- Contributed **\$327.3 million** in direct gaming taxes to state and local home-dock governments
- Contributed **\$101.4 million** in total state admission fees to special state funds and home-dock governments
- Earned **\$1.6 billion** in gross gaming revenue
- Paid total real estate and sales taxes of **\$36.8 million**, for a combined total of gaming and other taxes of **\$465.4 million**
- Invested an estimated **\$3 billion** in capital investment since 1998, with an additional **\$400 million** coming on line in the next 12 months



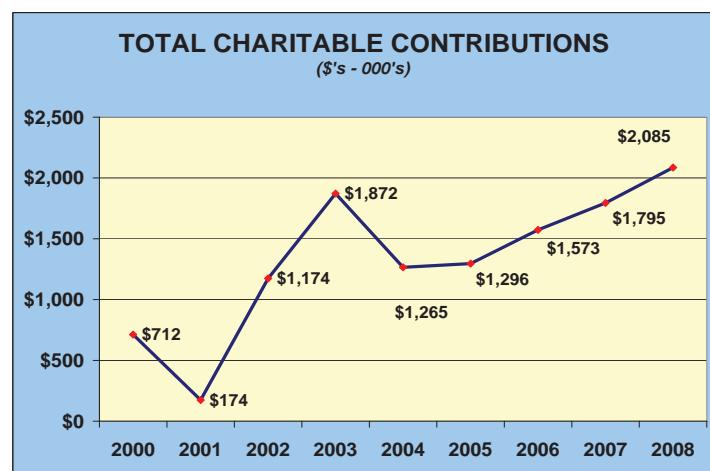
**TOTAL EMPLOYMENT**

CASINO	2000	2001	2002	2003	2004	2005	2006	2007	2008
Ameristar Kansas City	2,033	2,088	1,884	1,918	1,921	1,836	1,808	1,739	1,606
Ameristar St. Charles	1,073	1,037	1,111	1,832	1,923	1,949	1,853	1,835	2,030
Argosy	865	817	828	836	1,032	949	900	1,069	1,055
Harrah's Maryland Heights	2,184	2,121	2,047	1,736	1,959	2,077	1,993	1,986	1,832
Harrah's North Kansas City	1,822	1,736	1,592	1,589	1,456	1,493	1,639	1,537	1,441
Isle of Capri - Bonnville			692	561	623	602	606	631	574
Isle of Capri - Kansas City	826	779	748	734	715	734	715	734	520
Lady Luck of Caruthersville	431	346	348	323	312	304	293	313	258
Pinnacle - President	783	779	748	734	715	734	646	598	405
Pinnacle Lumière Place									1,399
Terrible's Mark Twain			305	286	281	273	245	250	237
Terrible's St. Jo Frontier	343	288	257	284	273	307	297	301	
<b>TOTAL EMPLOYMENT</b>	<b>10,017</b>	<b>10,046</b>	<b>10,591</b>	<b>10,806</b>	<b>11,221</b>	<b>11,224</b>	<b>11,005</b>	<b>10,989</b>	<b>11,658</b>



**TOTAL EMPLOYEE COMPENSATION**

CASINO	2000	2001	2002	2003	2004	2005	2006	2007	2008
Ameristar Kansas City	\$ 50.2	\$ 50.5	\$ 49.8	\$ 36.8	\$ 52.4	\$ 47.4	\$ 56.8	\$ 57.4	\$ 56.1
Ameristar St. Charles	\$ 33.1	\$ 30.8	\$ 32.1	\$ 39.3	\$ 44.1	\$ 46.3	\$ 58.1	\$ 57.8	\$ 62.1
Argosy	\$ 21.1	\$ 22.0	\$ 22.7	\$ 15.8	\$ 23.8	\$ 27.4	\$ 29.3	\$ 33.1	\$ 36.4
Harrah's North Kansas City	\$ 47.4	\$ 47.3	\$ 46.4	\$ 32.0	\$ 42.0	\$ 38.4	\$ 47.1	\$ 49.2	\$ 49.2
Harrah's Maryland Heights	\$ 48.8	\$ 59.8	\$ 61.0	\$ 40.9	\$ 52.6	\$ 55.3	\$ 61.6	\$ 61.4	\$ 60.5
Isle of Capri - Bonnville			\$ 12.1	\$ 11.5	\$ 13.9	\$ 13.7	\$ 16.9	\$ 17.3	\$ 16.8
Isle of Capri - Kansas City	\$ 24.5	\$ 20.0	\$ 22.0	\$ 22.0	\$ 20.0	\$ 21.0	\$ 21.0	\$ 19.5	\$ 19.8
Lady Luck of Caruthersville	\$ 8.2	\$ 7.9	\$ 7.3	\$ 7.4	\$ 6.5	\$ 6.8	\$ 7.2	\$ 8.0	\$ 8.5
Pinnacle - President	\$ 20.3	\$ 21.8	\$ 23.2	\$ 16.0	\$ 16.7	\$ 16.8	\$ 18.8	\$ 17.0	\$ 15.0
Pinnacle Lumière Place				\$ 6.0	\$ 3.0	\$ 5.5	\$ 5.1	\$ 6.0	\$ 5.8
Terrible's Mark Twain				\$ 6.2	\$ 6.3	\$ 6.7	\$ 6.3	\$ 6.4	\$ 7.6
Terrible's St. Jo Frontier	\$ 6.9	\$ 6.2	\$ 6.3	\$ 6.7	\$ 6.3	\$ 6.4	\$ 7.6	\$ 7.7	\$ 7.9
<b>TOTAL EMPLOYEE COMPENSATION</b>	<b>\$ 260.5</b>	<b>\$ 266.3</b>	<b>\$ 288.9</b>	<b>\$ 231.4</b>	<b>\$ 283.8</b>	<b>\$ 284.6</b>	<b>\$ 330.4</b>	<b>\$ 317.2</b>	<b>\$ 360.3</b>



# Charitable Gaming

Charitable gaming includes licensed bingo and associated games such as pull-tabs, merchandise coin boards, and other “free” no charge promotional events. The operation of these games is restricted to qualified licensed, religious, charitable, fraternal, veteran, and service organizations.

No part of the net earnings may benefit any individual member of the organization.

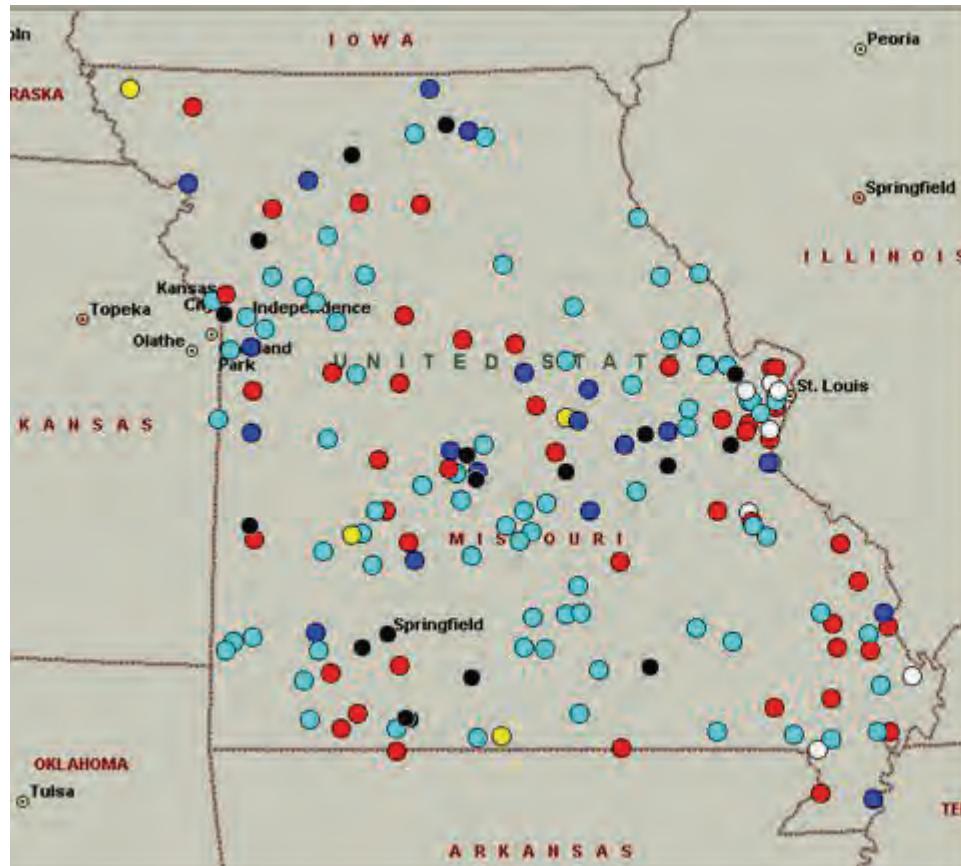
Bingo was legalized in 1980 and came under MGC on July 1, 1994. More than \$50 million has been generated in tax revenue since that time. These funds are paid into education.

Bingo proceeds collected by not-for-profit organizations are used to fund various projects such as Veterans Homes, Relay for Life, Drug Awareness Programs, Prevention of Child Abuse, Cancer Care and Research, Alzheimer’s Care and Research, Kidney Foundation, Make-A-Wish Foundation, Boy & Girl Scouts, Ronald McDonald House, various religious organizations, Boys State, scholarships, sight and hearing care for impoverished citizens, transportation services to the burn center, and many more.

The chart below reflects the total number of licensees over the past three years.

TYPE OF LICENSE	FY06	FY07	FY08
<b>REGULAR BINGO</b>	435	404	384
<b>SPECIAL BINGO</b>			
(Valid for one event from 1 to 7 days)	300	288	291
<b>ABBREVIATED PULL-TAB</b>			
(Valid for 24 hours, limit 4 per calendar year)	132	122	126
<b>SUPPLIER</b>	6	6	6
<b>MANUFACTURER</b>	10	11	11
<b>HALL PROVIDER</b>	126	120	114

Bingo Taxes Collected	
Collected	\$2,154,877.66
Interest Earned	\$35,137.54
Total	\$2,190,015.20



## Bingo Organizations

- Veteran (160)
- Fraternal (116)
- Charitable (40)
- Service (37)
- Religious (23)
- Other (7)

# Problem Gambling

MGC staff continues reaching out to the public to elevate general awareness of problem gambling, the resources available for those who are negatively impacted by a personal or a loved one's gambling problem, and the guidelines for gambling responsibly. Problem gambling is not an issue that can be attacked on any one front. It requires the attention, cooperation and resources of many public and private organizations. Only through a cooperative effort with other public agencies and providers of education and treatment services can this goal be efficiently and effectively achieved.

As a governing member of both the Missouri Alliance to Curb Problem Gambling (the "Alliance"), and the Midwest Consortium on Problem Gambling and Substance Abuse ("MCPGSA"), MGC continues to promote collaboration among groups and organizations to expand the recognition of problem gambling as a public health issue, and to enhance Missouri's comprehensive approach to problem gambling outreach, prevention, and treatment. Due to the strength and efficacy of these collaborations, Missouri was again selected to host the fifth annual Midwest Conference on Problem Gambling and Substance Abuse, which was held August 13-15, 2008 in St. Louis. MGC serves on the executive committee and is integral in the facilitation of this extremely successful and unique conference.

The Alliance is a pivotal component in Missouri's innovative and comprehensive program to address the public health implications of gambling and problem gambling. Indeed, other states and countries have emulated various components of Missouri's broad-based approach to problem gambling prevention, outreach, harm minimization, and treatment, and have often expressed surprise at how much Missouri has accomplished with its limited budget.

Also known as the List of Disassociated Persons (the "List"), MGC's unique voluntary exclusion program provides problem and compulsive gamblers with a means to acknowledge that they have a problem and to take personal responsibility for it. More than 13,110 individuals were on the List at the close of Fiscal Year 2008.

## List of Excluded Persons

We are continuing our efforts to revive and expand the use of the "Exclusion List." The Commission's power to exclude persons from our Casinos emanates from the Missouri Gaming Statute and, more specifically, the State Regulations. Under these provisions the Commission has the power and duty to exclude persons who have committed crimes of moral turpitude or gambling related crimes, as well as persons of unsavory reputation or persons on a valid and current exclusion list from another jurisdiction in the United States.

During this past year we've added twenty-one names to Missouri's Exclusion List. Most of the names, seventeen, were added when we adopted the Exclusion List of Illinois, our neighboring state. The others were added due to felony convictions for cheating and other stealing related crimes.

In addition to updating this long neglected list, we also launched our Exclusion List website, which can be accessed directly from the Commission's home page. Each person on the Exclusion List has his or her own page, which contains identifying information and a photograph. We have also proposed new requirements for casinos that will strengthen our enforcement efforts and further ensure that excluded persons are prevented from gambling in the state of Missouri.

# Missouri State Highway Patrol

The Gaming Division is staffed with 108 members and two civilians. Under the command of Captain Lester D. Elder, the division is divided into three primary units: Administrative Services, Investigations and Enforcement. The Administrative Services Section oversees the collection and preservation of evidence and motor equipment fleet management. The Investigative Unit conducts comprehensive background investigations of individuals, companies and suppliers applying for licensure with the Missouri Gaming Commission. There are 6 Class A (parent company) licensees, 12 Class B (riverboat) licensees, 18 supplier companies and 12,107 active occupational licensees, all of which require some level of investigative and regulatory oversight by Patrol members. The section also features a specialized unit, which is responsible for criminal and regulatory enforcement related to charitable game operations and licensure in Missouri. The Charitable Games Section oversees 384 licensed bingo operators and is also charged with conducting background investigations on both charitable gaming and riverboat supplier companies. Officers assigned to the enforcement unit are responsible for enforcing both Missouri criminal statutes and Missouri Gaming Commission regulations on the 12 licensed casino properties. During FY 2008 members assigned to the enforcement unit conducted 1682 criminal investigations, made 1677 arrests, conducted 647 regulatory investigations and contributed 475 pieces of intelligence into the MoSPIN intelligence network. Officers assigned to the Gaming Division processed 1241 disassociated persons (problem gamblers) and handled hundreds of other regulatory matters, for which the Highway Patrol is responsible.

## Licensing

The Missouri Gaming Commission has statutory responsibility for licensing excursion gambling boats, their parent companies, suppliers of gaming equipment, and the officers, directors, trustees, proprietors, managing agents, and general managers thereof, as well as all employees participating in gaming operations within the state in any capacity. Licensing staff currently administers the licensing and annual license renewal processes of twelve excursion gambling boats, six parent companies, twenty-five supplier licensees and applicants, twelve liquor licensees, and more than 12,100 occupational licensees.

An enhanced statewide automated licensing system became operational in September 2007 providing a vehicle through which each casino's human resources department can enter occupational licensee applicant data and submit license renewals via a web-based link. The system facilitates the commission's ability to license and track all entity and occupational licenses, as well as generate monthly invoices for fees associated with applications, licenses issued, duplicate licenses, and renewals. Licensing fees generated in excess of \$1.75 million in FY-2008, while background investigations conducted on licensees resulted in approximately \$1 million in reimbursable expenses.

## Policy & Legislation

The upcoming year provides many uncertainties relating to possible legislation and regulatory changes that could result from the passage of the proposed initiative petition. The Commission will be addressing changes necessary to deal with changes resulting from the petition or alternatively to deal with possible legislative proposals resulting from the failure of the initiative petition or modifications thereto. The Commission will also work closely with the legislature on possible changes relating to bingo. The Commission expects to have a vigorous regulatory agenda including updating regulations relating to horse racing, cashless wagering, liquor licensing and establishing guidelines for future disciplines. In addition, there are two potential changes in admissions procedures and tax collection procedures that could result from the success of the initiative ballot measure.

## Missouri Gaming Commission Fund Balance Report

### Revenue from Cash Receipts

Fiscal Year 2008 as of June 30, 2008

<b>Beginning Balance</b>	<b>\$3,949,216.05</b>		
		<b>Revenue</b>	
<b>License Fees</b>		<b>Gaming Commission Expenses</b>	
Gaming License Application Fee	\$425,000.00	Salaries	\$11,458,871.16
Bingo License Fee	\$28,290.00	Fringe Benefits	\$6,401,839.06
Bingo Hall Provider License	\$8,000.00	Travel In-State	\$160,961.11
Bingo Supplier License	\$5,000.00	Travel Out-of-State	\$178,351.62
Bingo Manufacturer License	\$7,500.00	Fuel & Utilities	\$0.00
Level 1 Occupational License Application Fee	\$19,000.00	Supplies	\$156,871.14
Level 2 Occupational License Application Fee	\$286,350.00	Professional Development	\$84,962.26
Supplier Level 2 Occupational License Application Fee	\$10,950.00	Communication Serv & Supplies	\$369,953.94
Supplier Level 2 Annual Occupational License Renewal	\$27,745.00	Professional Services	\$510,272.03
Gaming License Renewal Fee	\$250,000.00	Housekeeping & Janitor Services	\$0.00
Level 1 Occupational License Renewal Fee	\$12,950.00	Maintenance & Repair Services	\$167,488.09
Level 2 Occupational License Renewal Fee	\$541,805.00	Computer Equipment	\$149,401.17
Supplier License Application Fee	\$30,000.00	Office Equipment	\$33,814.69
Supplier Annual License Renewal Fee	\$90,000.00	Other Equipment	\$83,375.60
Replacement Gaming License	\$13,830.00	Property and Improvements	\$4,971.03
Class A - Key License Renewal Fee	\$4,000.00	Building Lease Payments	\$575.91
Supplier, Key & Level 1 Application Fee	\$1,000.00	Equipment Rental & Leases	\$1,655.93
Supplier, Key & Level 1 License Fee	\$100.00	Building Lease Payments	\$475,459.74
Liquor License	\$7,500.00	Miscellaneous Expenses	\$22,485.73
	<b>\$1,769,020.00</b>	<b>Total MGC Expenses</b>	
<b>Total License Fees</b>	<b>\$1,769,020.00</b>	<b>Other Expense &amp; Transfers</b>	
<b>Reimbursements</b>			
MGC Reimbursement - Company Background	\$348,082.66	Attorney General Salaries	\$122,684.00
MGC Reimbursement - Level 1 Background	\$351,276.14	Attorney General Expense & Equipment	\$18,762.12
MGC Reimbursement - Supplier Background	\$190,655.93	MSHP Vehicle Maintenance	\$100,638.98
MGC Reimbursement - Enforcement	\$10,750,512.30	MSHP Gasoline	\$384,040.00
MGC Reimbursement - Device Testing	\$0.00	MSHP Automotive Tech PS	\$17,147.08
MGC Reimbursement - Other	\$0.00	MSHP Enforcement PS	\$31,586.25
	<b>\$11,640,527.03</b>	MSHP Administration	\$2,648.40
<b>Total Reimbursements</b>	<b>\$11,640,527.03</b>	MSHP Academy PS	\$129,110.61
<b>Other Income</b>		MSHP Academy E&E	\$81,018.76
Admission Fees	\$50,443,830.00	Vehicle Replacement	\$0.00
Gaming Commission Administrative Income	\$41.90	Refunds	\$15,000.00
Witness Fees	\$429.08	Juvenile Court Diversion	\$500,000.00
Surplus Property Sales	\$0.00	Leasing Operations Transfer	\$0.00
Time Deposits Interest	\$54,950.51	State Office Building Maintenance Transfer	\$0.00
US/Agency Securities Interest	\$186,293.72	Federal and Other Funds Cap Transfer	\$0.00
Penalties	\$0.00	Other Financing Correction and Variance Transfers	\$0.00
Employee Personal Expense Reimbursement	\$8.27		
Transfer in of Bingo Fund Balance	\$2,236.44		
Vendor Refunds	\$3,813.32		
Other Refunds	\$0.00		
Rebates	\$4,078.66		
Other Misc. Receipts	\$0.00		
Bingo Tax	\$0.00		
	<b>\$50,695,681.90</b>		
<b>Total Other Income</b>	<b>\$50,695,681.90</b>	<b>Total Other Expenses &amp; Transfers</b>	<b>\$1,402,636.20</b>
<b>Total All Revenue</b>	<b>\$64,105,228.93</b>	<b>Appropriated Transfers</b>	
		Veterans Commission CI Trust Fund	\$6,000,000.00
		Missouri National Guard Trust Fund	\$4,000,000.00
		Missouri College Guarantee Fund Transfer	\$5,000,000.00
		Early Childhood Development Fund Transfer FY 2008	\$24,660,000.00
		Early Childhood Development Fund Transfer FY 2007	\$3,901,307.46
		Compulsive Gamblers Fund Transfer FY 2008	\$464,460.40
		Compulsive Gamblers Fund Transfer FY 2007	\$47,908.59
		Cost Allocation Plan Transfer to General Revenue	\$728,905.00
		SFMOF DPS-SHP Transfer	\$49,814.00
			<b>\$44,852,395.45</b>
		<b>Total All Expenses &amp; Transfers</b>	<b>\$66,516,341.86</b>
		<b>Cash Balance</b>	<b>\$1,538,103.12</b>

\*On July 10, 2008 the remaining cash balance was distributed: \$1,498,125.21 to the Early Childhood Development Education and Care Fund and \$39,977.91 to the Compulsive Gamblers Fund

# Money to Worthy Causes

<b>Fiscal Year of Transfer</b>	<b>Totals</b>
FY 1994/1995	\$8,408,536.13
FY 1996	\$23,487,182.59
FY 1997	\$30,388,830.54
FY 1998	\$35,905,493.46
FY 1999	\$40,737,763.51
FY 2000	\$44,717,803.75
FY 2001	\$41,237,902.20
FY 2002	\$42,164,507.92
FY 2003	\$44,937,463.45
FY 2004	\$45,810,439.96
FY 2005	\$46,459,623.54
FY 2006	\$46,593,228.12
FY 2007	\$42,809,224.16
FY 2008	\$41,662,563.52
<b>Totals</b>	<b>\$535,320,562.85</b>

<b>Fiscal Year of Transfer</b>	<b>Veterans Commission Capital Improvement Trust Fund</b>	<b>Missouri National Guard Trust Fund</b>	<b>Mo College Guarantee Fund</b>	<b>Early Childhood Development, Education and Care Fund</b>	<b>Compulsive Gamblers Fund</b>
FY 1994/1995	\$8,408,536.13				
FY 1996	\$23,487,182.59				
FY 1997	\$30,388,830.54				
FY 1998	\$35,905,493.46				
FY 1999	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$30,237,763.51	
FY 2000	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$34,217,803.75	
FY 2001	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$30,691,290.20	\$46,612.00
FY 2002	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$31,266,433.92	\$398,074.00
FY 2003	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$33,947,613.45	\$489,850.00
FY 2004	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$30,320,589.96	\$489,850.00
FY 2005	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$30,969,773.54	\$489,850.00
FY 2006	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$31,449,559.64	\$143,668.48
FY 2007	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$27,513,142.50	\$296,081.66
FY 2008	\$6,000,000.00	\$4,000,000.00	\$5,000,000.00	\$26,158,125.21	\$504,438.31
<b>Totals</b>	<b>\$143,190,042.72</b>	<b>\$35,000,000.00</b>	<b>\$47,500,000.00</b>	<b>\$306,772,095.68</b>	<b>\$2,858,424.45</b>

# Ameristar Casino Kansas City

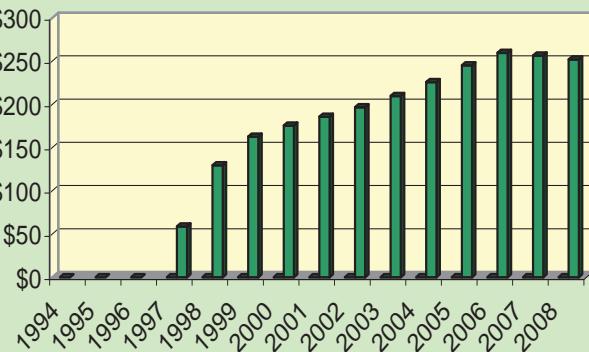
General Manager: Chet Koch  
3200 N. Ameristar Drive  
Kansas City, Missouri 64161  
(816) 414-7000

Date Licensed: December 19, 2000  
Gaming Space: 140,000 Square Feet  
Electronic Gaming Devices: 3,005  
Table Games: 105  
Buffet, (6) Specialty Restaurants, Deli & Food Court  
Parking Garage  
200-Room Hotel  
18-Screen Movie Theatre, Concert Hall

Total Capital Investment in Property: \$8,061,636  
Total Employee Compensation: \$56,094,000  
Real Estate/Personal Property Tax: \$4,967,000  
State Sales Tax: \$1,020,000  
City Lease Payments: \$215,000  
Charitable Donations: \$446,100  
Total Employment: 1,606  
Minority Employment: 565  
Female Employment: 755

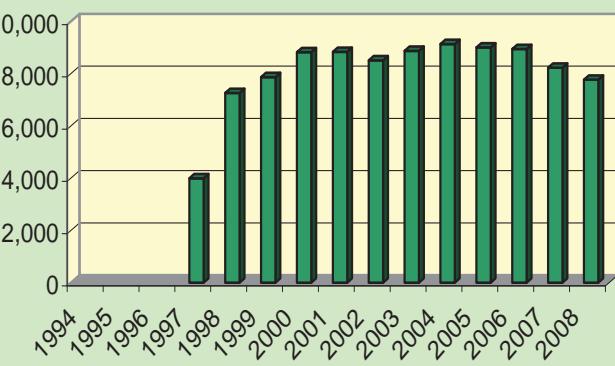
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of Kansas City

		Adopted FY 2007-08	Adopted FY 2008-09
<b>Equipment/Deferred Maintenance</b>			
<b>General Services</b>			
Fleet Replacement		\$ 1,400,000	\$ 1,746,611
	<b>Subtotal:</b>	<b>\$ 1,400,000</b>	<b>\$ 1,746,611</b>
<b>Information Technology</b>			
Citywide Personal Computer Replacement Program		\$ 900,000	\$ 0
GIS Upgrade		\$ 386,277	\$ 0
	<b>Subtotal:</b>	<b>\$ 1,286,277</b>	<b>\$ 0</b>
<b>Police Department</b>			
Fleet Operations		\$ 1,000,000	\$ 0
	<b>Total Equipment/Deferred Maintenance:</b>	<b>\$ 3,686,277</b>	<b>\$ 1,746,611</b>
<b>Capital Improvements</b>			
<b>Roadways and Street Markings</b>			
Street Preservation		\$ 605,889	\$ 493,448
Neighborhood Sign Replacement		\$ 91,924	\$ 91,924
	<b>Subtotal:</b>	<b>\$ 697,813</b>	<b>\$ 585,372</b>
<b>Streetlight System</b>			
Tree Trimming		\$ 459,619	\$ 459,619
MOPUB Streetlight Purchase		\$ 256,875	\$ 256,875
Streetlight Debt		\$ 9,396,000	\$ 10,390,214
	<b>Subtotal:</b>	<b>\$ 10,112,494</b>	<b>\$ 11,106,708</b>
<b>Public Facilities</b>			
Municipal Service Center Debt Retirement		\$ 499,410	\$ 0
City Market Debt Retirement		\$ 1,404,855	\$ 131,056
Park Maintenance		\$ 2,026,480	\$ 2,026,480
Swimming Pool Maintenance		\$ 137,886	\$ 137,886
1% Fountain/Monument Restoration		\$ 91,924	\$ 91,924
Parks Roads and Parking Lots		\$ 183,848	\$ 183,848
Park Facilities Improvements		\$ 597,505	\$ 597,505
Tree Trimming		\$ 1,103,087	\$ 727,923
Boulevard Reconstruction		\$ 689,429	\$ 689,429
	<b>Subtotal:</b>	<b>\$ 6,734,424</b>	<b>\$ 4,586,051</b>
	<b>Capital Improvements Total:</b>	<b>\$ 17,544,731</b>	<b>\$ 16,278,131</b>
	<b>Total Gaming Funds Allocated:</b>	<b>\$ 21,231,008</b>	<b>\$ 18,024,742</b>

Source: City of Kansas City



*Improvements  
Accomplished from  
Local Gaming  
Revenues*

Northland Fountain

# Ameristar Casino St. Charles

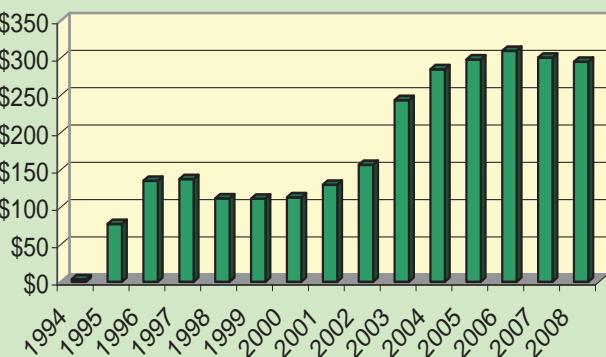
General Manager: Jim Franke  
1260 South Main Street  
St. Charles, Missouri 63301  
(314) 940-4300

Date Licensed: December 19, 2000  
Gaming Space: 130,000 Square Feet  
Electronic Gaming Devices: 3,010  
Table Games: 99  
Buffet, (6) Specialty Restaurants & Deli  
400-Room Hotel  
Meeting Space, Ballrooms  
Garage Parking

Total Capital Investment in Property: \$280,707,236  
Total Employee Compensation: \$62,100,000  
Real Estate/Personal Property Tax: \$5,405,000  
State Sales Tax: \$2,149,000  
Charitable Donations: \$687,700  
Total Employment: 2,030  
Minority Employment: 718  
Female Employment: 947

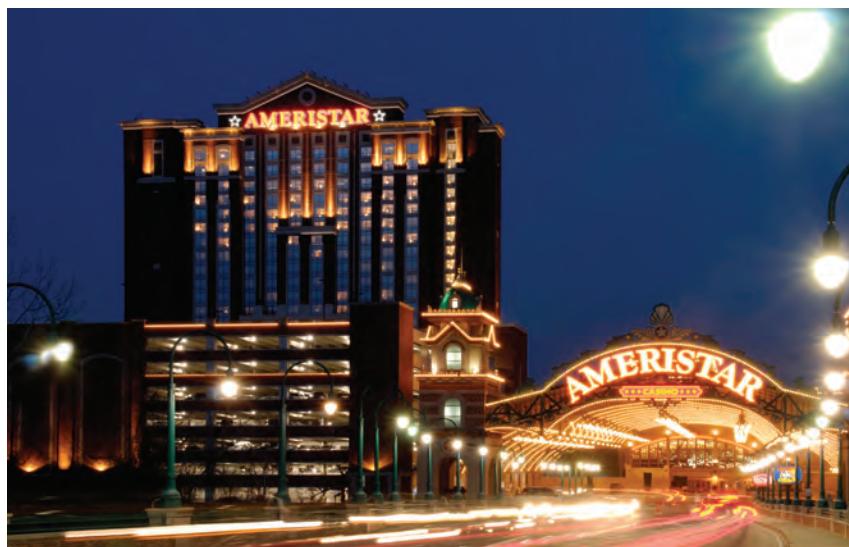
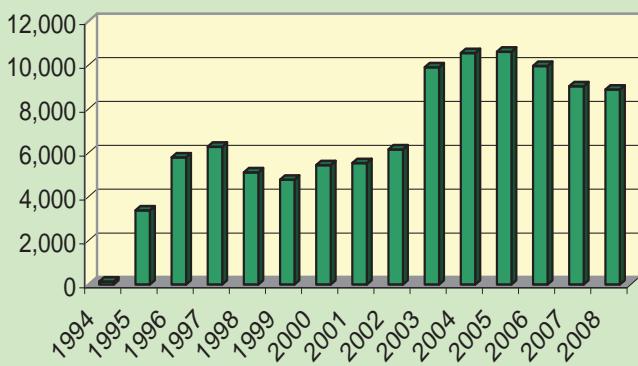
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



**City of St. Charles**

<u>DESCRIPTION</u>	<u>CY 2007</u>	<u>CY 2008</u>	<u>DESCRIPTION</u>	<u>CY 2007</u>	<u>CY 2008</u>
<b>Stormwater Projects:</b>					
Debt Service - Stormwater Bonds	\$ 845,000	\$ 845,000	Debt Service - Streets	\$ 1,022,000	
Miscellaneous Stormwater Projects	\$ 250,000	\$ 117,000	Street Contingency	\$ 146,400	\$ 308,000
Cole Creek Creekbank Stabilization	\$ 435,000		Traffic Calming	\$ 15,000	
Misc Creek Bank Stabilization	\$ 290,000		Sidewalk Extensions	\$ 30,000	\$ 60,000
NPDES Program	\$ 50,000	\$ 50,000	Boschertown Rd Enhancements	\$ 1,080,322	
Creek Bank Cleaning	\$ 33,000	\$ 33,000	Mueller & New Town Blvd Signals		\$ 290,000
Hunters Ridge Pipe Replacement	\$ 150,000		South Main Street Repairs	\$ 399,000	
Bee Jay Stormwater		\$ 250,000	West Clay & 1st Capitol	\$ 367,000	
<b>Facilities Maintenance:</b>			5th & Jefferson	\$ 216,000	
Replace City Hall Ceiling Tiles	\$ 55,000		Elm Street Widening		\$ 110,000
Roof Replacement Art Foundry	\$ 50,000		Decorative Stop Signs	\$ 1,912	
<b>Police Department:</b>					
Personnel Costs	\$ 2,951,710	\$ 3,278,417	Street Lighting	\$ 35,000	\$ 40,000
Personnel Costs - Dare/SRO program	\$ 855,444	\$ 950,128	Bridge Maintenance	\$ 20,000	\$ 60,000
<b>Fire:</b>					
Personnel Costs	\$ 2,075,284	\$ 2,304,985	Intersection Improvements - West Clay/Duchesne	\$ 392,790	
Fire Station Replacement/Relocation		\$ 200,000	Diekamp Lane Reconstruction	\$ 100,000	\$ 160,000
<b>Parks:</b>					
Land Acquisition			Tire Balancer	\$ 10,000	
Debt Service - Fox Hill Park Addition	\$ 1,810,000		Art Feature - Roundabouts	\$ 50,000	
Multi Purpose Surface	\$ 28,600		N. Fairgrounds Rd. Ext. (Boone's Lick to Boone Ave)		\$ 200,000
<b>Economic Development/Redevelopment:</b>			S. Fairgrounds Rd. Ext (Boone Ave to 1st Capitol)		\$ 100,000
Economic Development Fund			Zumbehl/Friedans Rd Improvement at Hwy 94		\$ 150,000
Community Center Project	\$ 500,000	\$ 800,000	New Town Blvd. (Mueller to Hwy B)		\$ 1,330,000
Arena Project	\$ 300,000	\$ 300,000	5th St - 1st Capitol to Tompkins		\$ 322,500
<b>Other Facilities:</b>			Elm Street Reconstruction		\$ 300,000
Foundry Art Center	\$ 140,000	\$ 165,000	Hanover Hills Pavement Repairs		\$ 470,000
New Phone System Street Facility	\$ 39,000		<b>Other:</b>		
Frontier Park Restrooms		\$ 250,000	Personnel Costs	\$ 968,745	\$ 1,075,970
			Additions to (Use of) Reserves		\$ 1,205,000
			Façade Improvement - other	\$ 17,000	\$ 75,000
			Arts & Culture Activities	\$ 272,000	\$ 150,000
			Holiday Lights		\$ 30,000
			Portable Stage		\$ 100,000
			Deletion/reduction of prior year projects	\$ (845,720)	\$ (80,000)
				<u>\$ 15,155,487</u>	<u>\$ 16,000,000</u>

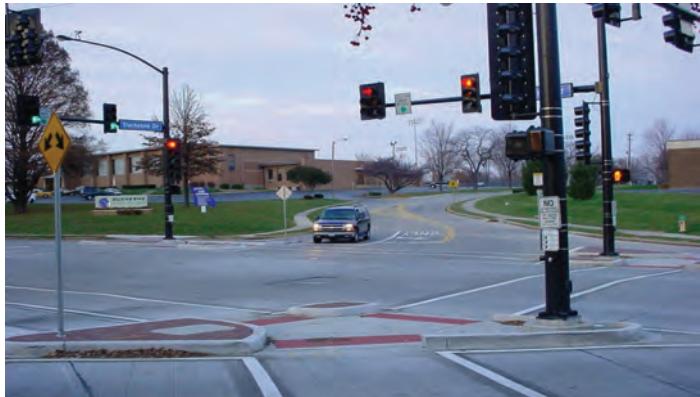
Source: City of St. Charles



Elm Street Reconstruction

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

Intersection Improvements



# Argosy Riverside Casino

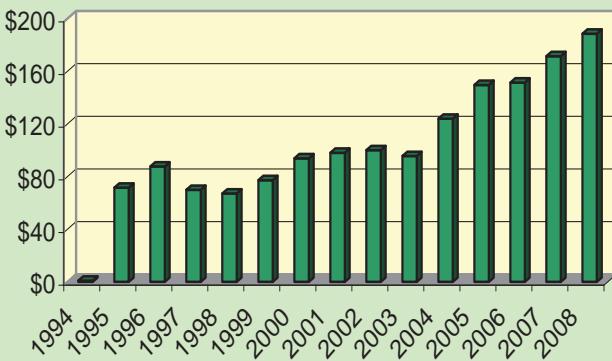
General Manager: Tom Burke  
777 NW Argosy Parkway  
Riverside, Missouri 64150  
(816) 746-3100

Date Licensed: June 22, 1994  
Gaming Space: 62,000 Square Feet  
Electronic Gaming Devices: 1,971  
Table Games: 47  
Buffet, (2) specialty restaurants, Deli & Coffee House  
258-Room Hotel  
Meeting Space  
Parking Garage

Total Capital Investment in Property: \$215,516,880  
Total Employee Compensation: \$36,390,000  
Real Estate/Personal Property Tax: \$2,853,000  
State Sales Tax: \$858,000  
City Lease Payments: \$5,006,000  
Charitable Donations: \$60,000  
Total Employment: 1,055  
Minority Employment: 402  
Female Employment: 552

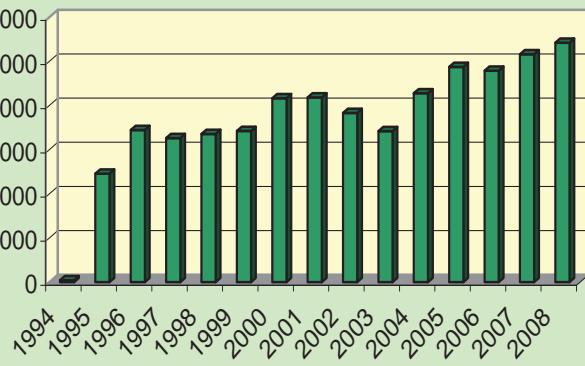
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of Riverside

### Assistance to Other Entities

Northland Health Care	\$ 25,000
Northland Symphony	\$ 2,000
Miles of Smiles	\$ 10,000
United Community Services	\$ 10,000
Police Athletic League	\$ 1,000
Platte Senior Services	\$ 10,000
City Sponsored Fall Festival	\$ 25,000
Park Hill South High School Security Gate	\$ 10,500

### Equipment Purchases

Computer Equipment & Software	\$ 54,259
Office Equipment	\$ 4,390
Telephone System Upgrade	\$ 20,262
Document Imaging Project	\$ 36,640
Display Board	\$ 6,392
Office Furniture	\$ 10,240
Public Safety Equipment	\$ 24,070
In Car Video System	\$ 95,000
Emergency Telephone Notification System	\$ 62,000
Public Safety Vehicles	\$ 77,419
F-350 Diesel with Plow	\$ 43,208
Ford Taurus	\$ 10,105

### Major Thoroughfare/Infrastructure

Vivion Road	\$ 154,272
Street Maintenance Program	\$ 1,013,605
Scour Hole Repair	\$ 6,562
West Platte Road & Bridge	\$ 703,776
Northwood Rd	\$ 409,620
I-635 Interchange	\$ 1,910,467
Welcome Plaza	\$ 158,167

### Community Services

Ambulance Services for Residents	\$ 48,788
Transit Services for Residents	\$ 34,611
City Wide Trash Collection/Clean Up Campaign	\$ 70,615
Residents Community Center Memberships	\$ 88,401

### Park Improvements

Park/Trail Improvements	\$ 94,668
E.H. Young Bathroom Improvements	\$ 125,327
Water Feature at the Pool	\$ 25,494

### Horizon Development Commitment

900 Acre Commerical/Industrial Park	\$ 10,920,569
-------------------------------------	---------------

### Total for FY 2007-2008

\$ 16,302,427

Source: City of Riverside



Horizons Parkway Bridge



National Night Out



Riverfest

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

# Harrah's Maryland Heights

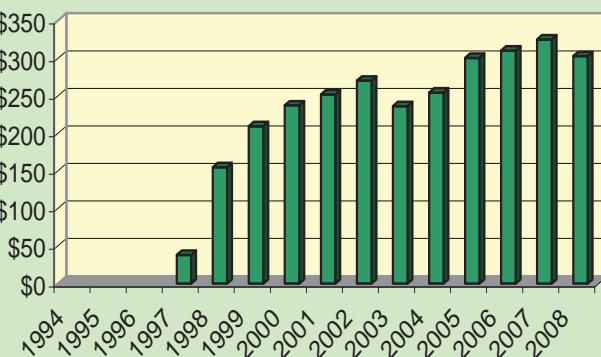
General Manager: Michael St. Pierre  
777 Casino Center Drive  
Maryland Heights, Missouri 63146  
(314) 770-8100

Date Licensed: March 11, 1997  
Gaming Space: 120,000 Square Feet  
Electronic Gaming Devices: 2,822  
Table Games: 97  
Buffet, (3) specialty restaurants, Noodle Bar, Coffee House & Deli  
502-Room Hotel  
Meeting Space  
Garage Parking

Total Capital Investment in Property: \$526,984,478  
Total Employee Compensation: \$60,477,000  
Real Estate/Personal Property Tax: \$6,374,000  
State Sales Tax: \$1,462,000  
Charitable Donations: \$120,600  
Total Employment: 1,832  
Minority Employment: 819  
Female Employment: 917

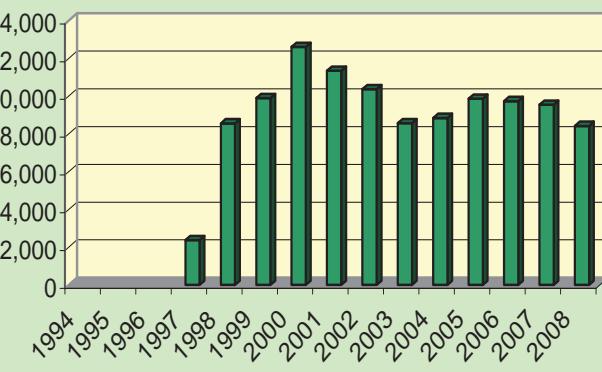
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of Maryland Heights

<b>2008 General Fund</b>	
Operating expenses-Police Department	\$1,350,000
Other operating costs	1,012,500
<b>Total Operating Expenses</b>	<b>2,362,500</b>
Residential trash hauling and yard waste services	1,637,500
<b>Total General Fund</b>	<b>4,000,000</b>

	<b>2008 Amount</b>
<b>Government Center - Debt Service Fund</b>	\$1,080,000
The first call on gambling taxes is the debt service requirement for the year on the Government Center Leasehold Revenue Bonds (Series 2003)	

<b>2008 Capital Improvement Projects</b>	
Street maintenance-concrete and asphalt	2,000,000
Local road improvements	9,260,000
Dorsett Road/Progress Parkway (city share)	1,400,000
Maryland Heights Expressway	6,500,000
Dorsett Road/I-270 interchange	6,100,000
City Hall/Police Station Debt Service	1,080,000
Public Works Dump Truck	125,000
Computer software upgrades	100,000
Capital improvement management	520,000
Community Centre Improvements	450,000
<b>Total Capital Improvement Expenditures</b>	<b>27,535,000</b>

**Total expenditures in 2008 of gaming funds**

<b>General Fund</b>	\$2,362,500
The second call on gaming taxes is the General Fund's requirement for funding which is the greater of 15% or \$2,100,000	
<b>General Fund</b>	\$1,637,500
An amount equal to the cost of residential trash collection, yard waste, and recycling services is the third priority of distribution	
<b>Reserve Fund</b>	\$315,000
The fourth priority is a total of 2% of gaming taxes that shall be placed in the city's Reserve Fund	
<b>Capital Improvement Fund</b>	\$7,270,000
The next priority for funding is the city's capital improvements. The fund shall receive 53% of the gambling taxes less provision for the Government Center Debt Service	
<b>Regional Infrastructure Fund</b>	\$3,085,000
If any funds remain, all shall be deposited in the Regional Infrastructure Fund	
<b>Total</b>	<b>\$15,750,000</b>

\*\*--Amounts that had accumulated in the City's Capital Improvement Fund, Reserve Fund and Regional Infrastructure Fund to finance projects in 2008.

Source: City of Maryland Heights



Expressway Extension



New Government Center Project

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

# Harrah's North Kansas City

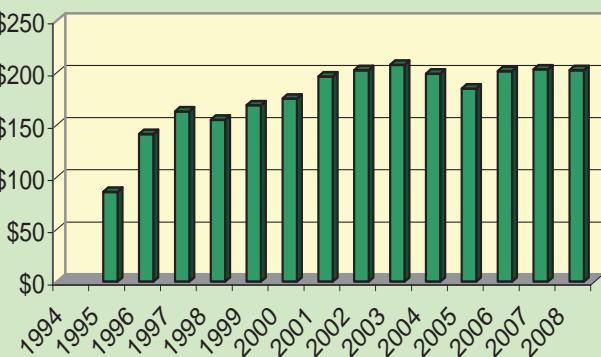
General Manager: Thomas Cook  
One Riverboat Drive  
North Kansas City, Missouri 64116  
(816) 472-7777

Date Licensed: September 22, 1994  
Gaming Space: 63,300 Square Feet  
Electronic Gaming Devices: 1,760  
Table Games: 59  
Buffet, (4) specialty restaurants, Coffee House  
200-Room Hotel  
Meeting Space  
Garage Parking

Total Capital Investment in Property: \$327,637,406  
Total Employee Compensation: \$49,228,000  
Real Estate/Personal Property Tax: \$4,010,000  
State Sales Tax: \$1,637,000  
City Lease Payments: \$4,014,000  
Charitable Donations: \$323,600  
Total Employment: 1,441  
Minority Employment: 490  
Female Employment: 714

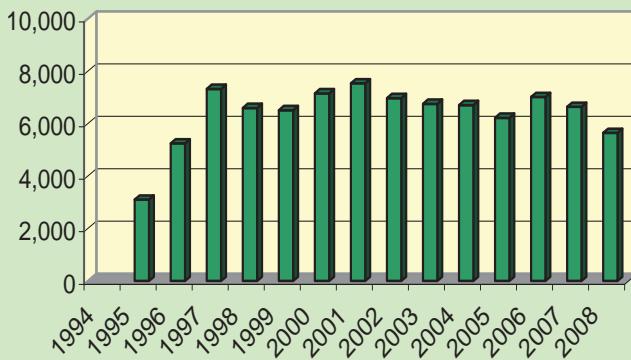
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of North Kansas City

	Projected FY 2006-2007	Budgeted FY 2007-2008		Projected FY 2006-2007	Budgeted FY 2007-2008
<b>Public Relations</b>			<b>Furniture</b>	\$ 28,067	\$ -
Regional Forensic Lab	\$ 55,000	\$ 55,000			
Senior Citizen Program	\$ 5,000	\$ 5,000	<b>Equipment</b>		
Winter Wonderland	\$ 8,973	\$ 11,000	Administration	\$ 16,000	\$ 934,000
Snake Saturday Parade/BarBQ	\$ 41,676	\$ 50,000	Fire Department	\$ 80,237	\$ 578,000
Summer Funfest - Cruise Night	\$ 12,000	\$ 12,000	Police Department	\$ 190,576	\$ 162,500
Business Council	\$ 15,000	\$ 15,000	Public Works	\$ 68,548	\$ 16,000
Safety Committee	\$ 3,500	\$ 3,500	<b>Total Equipment</b>	\$ 355,361	\$ 1,690,500
Corporate Challenge	\$ 5,800	\$ -			
Saturday in the Square	\$ 6,930	\$ 7,000	<b>Information Technology</b>		
Employee Wellness Program	\$ 16,328	\$ 23,700	Codes	\$ 4,486	\$ 8,500
Neighborhood Day	\$ 2,474	\$ 5,000	Fire Department	\$ 7,691	\$ 36,000
KCPTV Documentaries	\$ 50,000	\$ 50,000	Police Department	\$ 39,990	\$ 225,000
LINKCity Lighting Ceremony	\$ 10,000	\$ -	Interdepartmental	\$ 27,321	\$ 445,335
Friday in the Park	\$ 10,876	\$ 10,000	<b>Total Information Technology</b>	\$ 79,489	\$ 714,835
<b>Total Public Relations</b>	<b>\$ 243,557</b>	<b>\$ 247,200</b>			
<b>Professional Services</b>	<b>\$ 66,200</b>	<b>\$ 337,200</b>	<b>Infrastructure</b>	<b>\$ 42,883</b>	<b>\$ 634,000</b>
<b>Land Acquisition</b>	<b>\$ 178,138</b>	<b>\$ 6,303,100</b>	<b>Partnerships</b>	<b>\$ 175,700</b>	<b>\$ 10,000</b>
<b>Land Improvements</b>	<b>\$ 38,785</b>	<b>\$ 50,000</b>	<b>Interfund Transfers Out</b>		
<b>Building Improvements</b>			Transfer to Community Center	\$ 550,000	\$ 1,017,000
Fire Department	\$ 3,269,090	\$ 349,400	Transfer to Community Center Reserve	\$ 2,000,000	\$ -
Police Department	\$ 165,271	\$ -	Transfer to Health Insurance Reserve	\$ 60,000	\$ 60,000
Administration	\$ 22,378	\$ 154,150	Transfer to Library	\$ 36,007	\$ 4,000
Public Works	\$ 94,880	\$ -	Transfer to Library Reserve	\$ 500,000	\$ 500,000
<b>Total Building Improvements</b>	<b>\$ 3,551,619</b>	<b>\$ 503,550</b>	Transfer to Communications Fund	\$ 325,000	\$ 731,300
			<b>Total Interfund Transfers Out</b>	<b>\$ 3,471,007</b>	<b>\$ 2,312,300</b>
			<b>TOTAL EXPENDITURES</b>	<b>\$ 8,230,806</b>	<b>\$ 12,802,685</b>

Source: City of North Kansas City



Fire Station #1 Renovation Project



Friday in the Park Concert Series

*Improvements  
Accomplished from  
Local Gaming  
Revenues*



Historic Screenland  
Armour Theatre Building  
Renovation Project

# Isle of Capri - Boonville

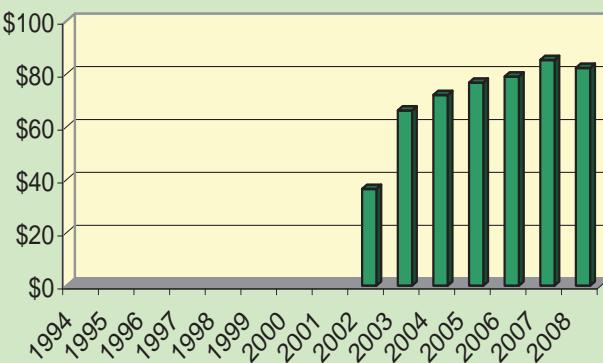
General Manager: Jack Sours  
100 Isle of Capri Boulevard  
Boonville, MO 65233  
(660) 882-1200

Date Licensed: December 6, 2001  
Gaming Space: 28,000 Square Feet  
Electronic Gaming Devices: 949  
Table Games: 27  
Buffet, (1) Specialty Restaurant & Deli  
Meeting Space, Ballroom  
120-Room Hotel

Total Capital Investment on Property: \$1,896,990  
Total Employee Compensation: \$16,751,000  
Real Estate/Personal Property Tax: \$963,200  
State Sales Tax: \$270,500  
Charitable Donations: \$110,500  
Total Employment: 574  
Minority Employment: 52  
Female Employment: 297

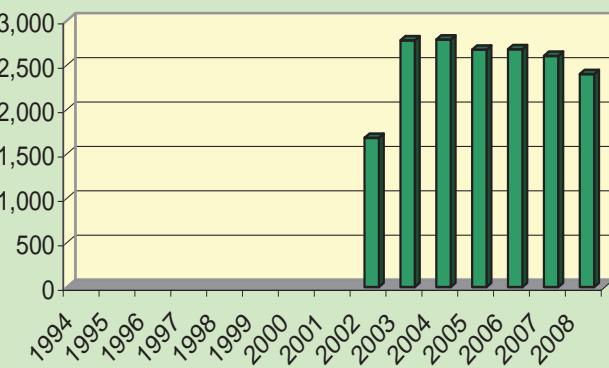
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of Boonville

<u>Expenditures</u>	<u>FY 2008</u>	<u>Expenditures</u>	<u>FY 2008</u>
Water Plant - Special Testing	\$ 45,131	Kemper Insurance Payment	\$ 22,728
Water Plant - River Pump House Air Conditioning	\$ 10,021	Sanitation - Mower	\$ 8,001
Water Plant - Erosion Control Project	\$ 57,273	Sanitation - Miscellaneous	\$ 2,255
Water Plant - CO <sub>2</sub> Injection Project	\$ 14,495	Fire Department - Land Acquisition	\$ 216,472
Water Plant - Lab Air Filter System	\$ 4,000	Sidewalk Program	\$ 12,777
Water Plant - Chemical Feed Pump	\$ 6,760	City Hall Phone System	\$ 6,000
Water Plant - Filter Basin Lights	\$ 1,860	Street Department - Equipment	\$ 29,627
Water Plant - Sludge Level Analyzer	\$ 6,602	Water Main Loop - Santa Fe Trail/Legends West & Rankin Mill Road	\$ 128,592
Water Plant - River Pump House Gate	\$ 2,200	Rankin Mill Road Project	\$ 50,205
Water Plant - Clearwell Cleaning	\$ 18,942	Rt. B Water Tower Project	\$ 68,340
Water Plant - Filter Expansion Analyzer	\$ 18,152	Contingency	\$ 98,256
Wastewater Plant - Sandblast/Paint Basins	\$ 128,514	Transfer to Water Fund - Operations	\$ 50,000
Wastewater - Collection Mains-Rehab/Replace	\$ 208,283	Transfer to Health Insurance Account	\$ 50,000
Wastewater Plant-Security Study	\$ 683	Transfer to Capital Projects Fund	\$ 70,000
Wastewater - Replace Industrial Park Lift Station	\$ 180,656	Transfer to Sanitation Fund	\$ 100,000
Wastewater - Extend Sewer to Unserved Areas	\$ 348,592	Transfer to General Fund-Operations	\$ 930,000
Parks - Turf Care	\$ 3,494	Audit Fees	\$ 1,000
Parks - Summer Recreation Program	\$ 5,351	Howard County Sheriff's Department	\$ 31,250
Parks - Turf Mower	\$ 5,100	Howard County Prosecuting Attorney	\$ 18,750
Parks - Walk Behind Mower	\$ 3,200	New Franklin Police Department	\$ 12,500
Parks - Field Stripping Machine	\$ 2,232	Cooper County Sheriff's Department	\$ 43,750
Parks - Swimming Pool Repair	\$ 6,621	Cooper County Prosecuting Attorney	\$ 25,000
Parks - Pool Chlorine Feeder	\$ 5,950	Moniteau County Sheriff's Department	\$ 5,000
Johnston Field House Renovation	\$ 431,773	M.U.S.T.A.N.G.	\$ 25,000
Administration - Planning Function	\$ 62,216	City of Blackwater	\$ 1,000
Administration - Computer Equipment	\$ 4,117	City of Otterville	\$ 1,000
City Services - Garage Doors	\$ 2,648	City of Bunceton	\$ 1,000
Citywide Tree Removal	\$ 24,322	City of Pilot Grove	\$ 2,000
Police Cars	\$ 35,000	City of Prairie Home	\$ 1,000
Airport - Various Repairs	\$ 6,100	Boonslick Y.M.C.A.	\$ 72,000
Troutdale Drainage Project	\$ 275,943	Boonslick Senior Center	\$ 3,000
Street Overlay Program	\$ 241,782	Unlimited Opportunities	\$ 9,000
Demolitions - Dangerous Buildings	\$ 9,006	Friends of Historic Boonville	\$ 4,000
Riviera Drive Street Project	\$ 49,012	Babe Ruth League	\$ 7,856
		<b>TOTAL</b>	<b>\$ 4,333,390</b>

Source: City of Boonville



YMCA New Windows



Troutdale Drainage Project



4th Street Overlay Program

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

# Isle of Capri - Kansas City

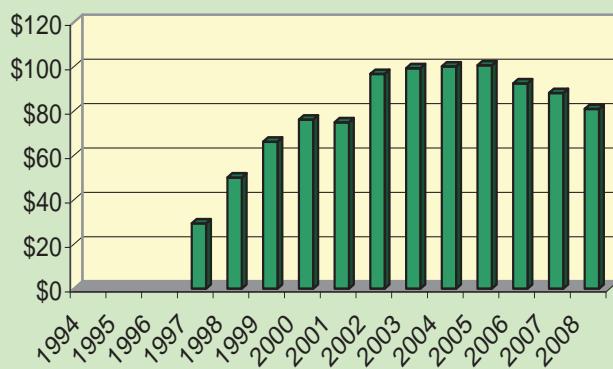
General Manager: Roger Deaton  
1800 E. Front Street  
Kansas City, Missouri 64120  
(816) 855-7777

Date Licensed: June 6, 2000  
Gaming Space: 45,300 Square Feet  
Electronic Gaming Devices: 1,331  
Table Games: 23  
Buffet, (1) Specialty Restaurant & Deli  
Garage Parking

Total Capital Investment in Property: \$2,833,000  
Total Employee Compensation: \$19,812,500  
Real Estate/Personal Property Tax: \$803,700  
State Sales Tax: \$497,000  
City Lease Payments: \$2,550,000  
Charitable Donations: \$152,800  
Total Employment: 520  
Minority Employment: 267  
Female Employment: 256

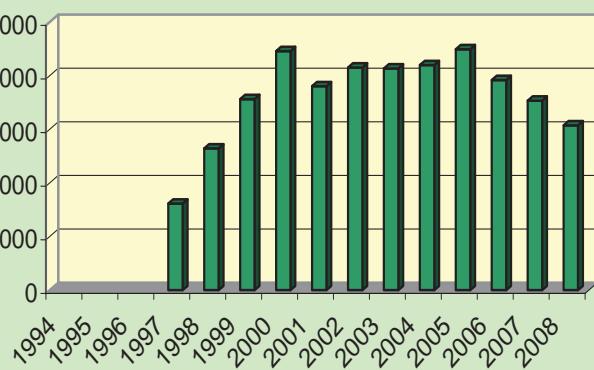
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of Kansas City

		Adopted FY 2007-08	Adopted FY 2008-09
<b>Equipment/Deferred Maintenance</b>			
<b>General Services</b>			
Fleet Replacement	Subtotal:	\$ 1,400,000	\$ 1,746,611
		<u>1,400,000</u>	<u>1,746,611</u>
<b>Information Technology</b>			
Citywide Personal Computer Replacement Program	\$ 900,000	\$ 0	
GIS Upgrade	\$ 386,277	\$ 0	
	<u>Subtotal:</u>	<u>1,286,277</u>	<u>0</u>
<b>Police Department</b>			
Fleet Operations	\$ 1,000,000	\$ 0	
	<u>Total Equipment/Deferred Maintenance:</u>	<u>3,686,277</u>	<u>1,746,611</u>
<b>Capital Improvements</b>			
<b>Roadways and Street Markings</b>			
Street Preservation	\$ 605,889	\$ 493,448	
Neighborhood Sign Replacement	\$ 91,924	\$ 91,924	
	<u>Subtotal:</u>	<u>697,813</u>	<u>585,372</u>
<b>Streetlight System</b>			
Tree Trimming	\$ 459,619	\$ 459,619	
MOPUB Streetlight Purchase	\$ 256,875	\$ 256,875	
Streetlight Debt	\$ 9,396,000	\$ 10,390,214	
	<u>Subtotal:</u>	<u>10,112,494</u>	<u>11,106,708</u>
<b>Public Facilities</b>			
Municipal Service Center Debt Retirement	\$ 499,410	\$ 0	
City Market Debt Retirement	\$ 1,404,855	\$ 131,056	
Park Maintenance	\$ 2,026,480	\$ 2,026,480	
Swimming Pool Maintenance	\$ 137,886	\$ 137,886	
1% Fountain/Monument Restoration	\$ 91,924	\$ 91,924	
Parks Roads and Parking Lots	\$ 183,848	\$ 183,848	
Park Facilities Improvements	\$ 597,505	\$ 597,505	
Tree Trimming	\$ 1,103,087	\$ 727,923	
Boulevard Reconstruction	\$ 689,429	\$ 689,429	
	<u>Subtotal:</u>	<u>6,734,424</u>	<u>4,586,051</u>
	<b>Capital Improvements Total:</b>	<b>\$ 17,544,731</b>	<b>\$ 16,278,131</b>
	<b>Total Gaming Funds Allocated:</b>	<b>\$ 21,231,008</b>	<b>\$ 18,024,742</b>

Source: City of Kansas City

Tiffany Road



*Improvements  
Accomplished from  
Local Gaming  
Revenues*

# Lady Luck of Caruthersville

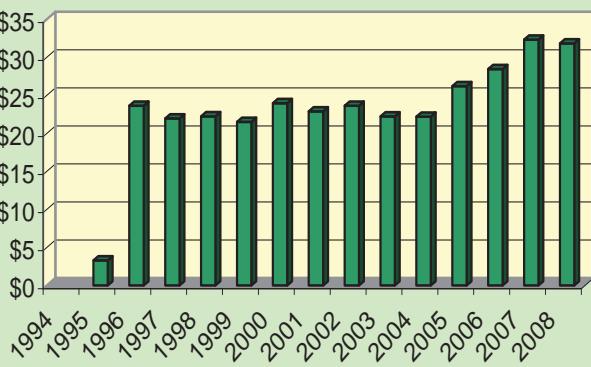
General Manager: Lyle Randolph  
777 E. 3rd Street  
Caruthersville, Missouri 63830  
(573) 333-1000

Date Licensed: April 27, 1995  
Gaming Space: 21,400 Square Feet  
Electronic Gaming Devices: 612  
Table Games: 19  
(1) Specialty Restaurant  
RV Park (27-space)

Total Capital Investment in Property: \$3,238,378  
Total Employee Compensation: \$8,445,000  
Real Estate/Personal Property Tax: \$380,000  
State Sales Tax: \$79,500  
City Lease Payments: \$250,000  
Charitable Donations: \$20,800  
Total Employment: 258  
Minority Employment: 64  
Female Employment: 152

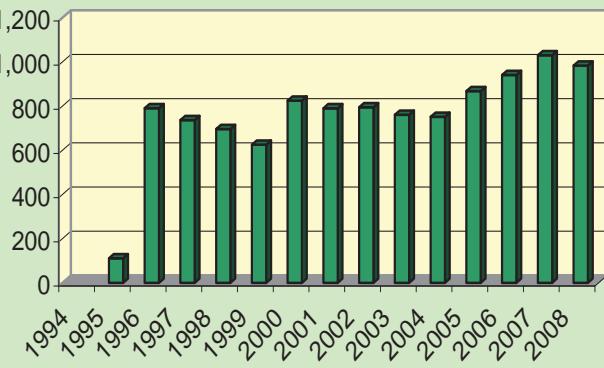
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of Caruthersville

<u>GAMING REVENUE EXPENDITURES</u>	2005-06	2006-07	2007-08	2008-09 BUDGET
<b><u>Drainage</u></b>	\$ -	\$ -	\$ 575,907.50	\$ 200,000.00
Drainage				\$ 234,000.00
Street Improvements/Tornado Related				
<b><u>Water/Wastewater Improvements</u></b>				
Water Tower Maintenance			\$ 12,646.00	
Water Well Repair	\$ 24,642.00			
Lift Station Replacement			\$ 301,795.58	
<b><u>Street Improvements</u></b>				
Miscellaneous Street Improvements	\$ 19,300.22	\$ 18,431.98	\$ 27,879.18	\$ 30,000.00
<b><u>Public Safety</u></b>				
CIF Funding		\$ 7,377.68	\$ 10,000.00	\$ 10,000.00
Additional Police Officers	\$ 57,321.44	\$ 93,871.56		
Fire Department Equipment				\$ 149,500.00
Land for Public Safety Bldg.				\$ 10,000.00
Humane Shelter Building			\$ 4,120.00	
Police Computer Software			\$ 16,476.13	
Police Equipment				
<b><u>Other Infrastructure</u></b>				
Sidewalks	\$ 8,254.00	\$ 1,392.50	\$ 725.00	\$ 10,000.00
Airport Improvements	\$ 3,680.00	\$ -		\$ 30,000.00
Downtown Redevelopment				\$ 250,000.00
Yardwaste Site				\$ 60,000.00
Demolition Due to Tornado			\$ 41,500.00	
Cemetery Fencing		\$ 21,395.84		
<b>TOTAL</b>	<b>\$ 113,197.66</b>	<b>\$ 142,469.56</b>	<b>\$ 991,049.39</b>	<b>\$ 983,500.00</b>

Source: City of Caruthersville



New Police Vehicle



River View  
Walk Trail

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

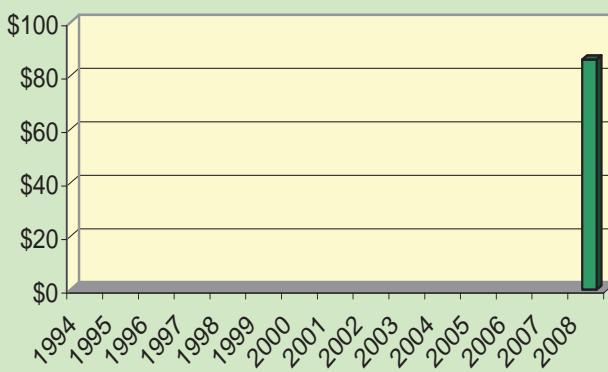
# Lumière Place

General Manager: Todd George  
999 N. Second Street  
St. Louis, MO 63102  
(314) 881-7777

Date Licensed: December 19, 2007  
Gaming Space: 75,000 Square Feet  
Electronic Gaming Devices: 2,000  
Table Games: 62  
Buffet, (4) Specialty Restaurants, Coffee House  
Meeting Space, Ballroom  
294-Room Hotel  
  
Total Capital Investment on Property: \$571,200,000  
Total Employee Compensation: \$22,146,000  
Real Estate/Personal Property Tax: \$1,160,000  
State Sales Tax: \$440,800  
Charitable Donations: \$56,000  
Total Employment: 1,399  
Minority Employment: 812  
Female Employment: 653

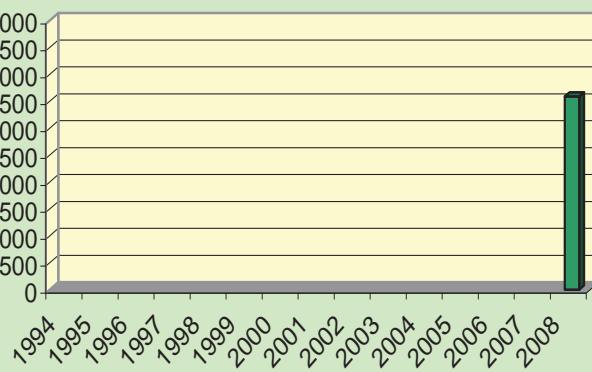
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of St. Louis

### Three Primary Sources:

**2% AGR Tax:** Allocated to support police patrols, fire marine unit supplies and conduct public safety related capital improvements on the riverfront.

**Admission Fee:** Allocated to the City's Capital Fund. These funds are budgeted each year for items such as arterial street paving, bridge repair, rolling stock replacement, public building improvements, etc.

**Port Authority Lease (2% of AGR):** In addition to gaming taxes, this revenue is in the form of a lease payment paid to the Port Authority. These funds are generally appropriated for furthering housing and economic development efforts of the St. Louis Development Corporation (SLDC).

	FY05	FY06	FY07	FY08	FY09b
<b>Public Safety</b>					
Payment to Port Authority	\$ 575,000	\$ 300,000	\$ 200,000	\$ 600,000	\$ 900,000
Police Patrols	\$ 650,000	\$ 950,000	\$ 1,350,000	\$ 1,350,000	\$ 2,350,000
Fire Department Marine Unit Supplies	\$ 2,509	\$ 31,159	\$ 21,433	\$ 21,184	\$ 25,000
Flood Wall Improvements	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Subtotal</b>	<b>\$ 1,227,509</b>	<b>\$ 1,281,159</b>	<b>\$ 1,571,433</b>	<b>\$ 1,971,184</b>	<b>\$ 4,275,000</b>
<b>Capital Improvements</b>					
Capital Fund Contribution	\$ 3,600,000	\$ 3,700,000	\$ 2,700,000	\$ 4,200,000	\$ 5,750,000
<b>Subtotal</b>	<b>\$ 3,600,000</b>	<b>\$ 3,700,000</b>	<b>\$ 2,700,000</b>	<b>\$ 4,200,000</b>	<b>\$ 5,750,000</b>
<b>Economic Development</b>					
SLDC Economic Development	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 700,000	\$ 700,000
<b>Subtotal</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>
<b>Total</b>	<b>\$ 6,327,509</b>	<b>\$ 6,481,159</b>	<b>\$ 5,771,433</b>	<b>\$ 6,871,184</b>	<b>\$ 10,725,000</b>

Source: City of St. Louis

Gateway  
Transportation Center



*Improvements  
Accomplished from  
Local Gaming  
Revenues*

# Pinnacle - President Casino

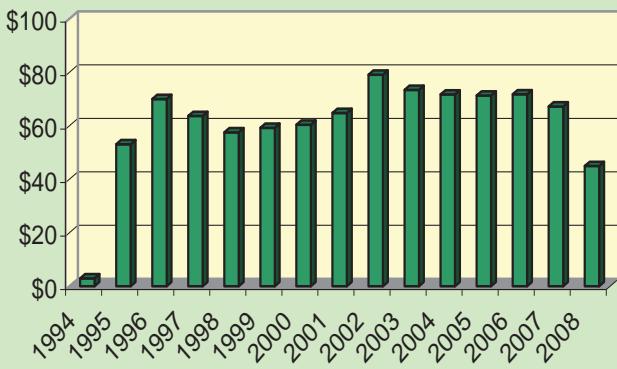
General Manager: Chris Strobbe  
1000 N. Leonor K. Sullivan Blvd.  
St. Louis, Missouri 63102  
(314) 622-3000

Date Licensed: May 27, 1994  
Gaming Space: 53,800 Square Feet  
Electronic Gaming Devices: 729  
Table Games: 23  
Buffet

Total Capital Investment of Property: \$ 3,810,207  
Total Employee Compensation: \$15,000,000  
Real Estate/Personal Property Tax: \$264,300  
State Sales Tax: \$173,000  
City Lease Payments: \$917,000  
Charitable Donations: \$58,900  
Total Employment: 405  
Minority Employment: 252  
Female Employment: 202

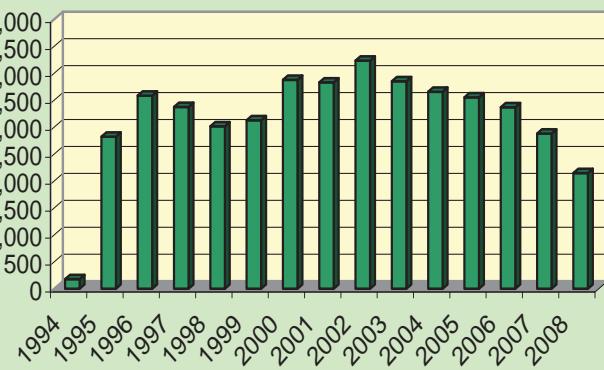
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of St. Louis

### Three Primary Sources:

**2% AGR Tax:** Allocated to support police patrols, fire marine unit supplies and conduct public safety related capital improvements on the riverfront.

**Admission Fee:** Allocated to the City's Capital Fund. These funds are budgeted each year for items such as arterial street paving, bridge repair, rolling stock replacement, public building improvements, etc.

**Port Authority Lease (2% of AGR):** In addition to gaming taxes, this revenue is in the form of a lease payment paid to the Port Authority. These funds are generally appropriated for furthering housing and economic development efforts of the St. Louis Development Corporation (SLDC).

	FY05	FY06	FY07	FY08	FY09b
<b>Public Safety</b>					
Payment to Port Authority	\$ 575,000	\$ 300,000	\$ 200,000	\$ 600,000	\$ 900,000
Police Patrols	\$ 650,000	\$ 950,000	\$ 1,350,000	\$ 1,350,000	\$ 2,350,000
Fire Department Marine Unit Supplies	\$ 2,509	\$ 31,159	\$ 21,433	\$ 21,184	\$ 25,000
Flood Wall Improvements	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Subtotal</b>	<b>\$ 1,227,509</b>	<b>\$ 1,281,159</b>	<b>\$ 1,571,433</b>	<b>\$ 1,971,184</b>	<b>\$ 4,275,000</b>
<b>Capital Improvements</b>					
Capital Fund Contribution	\$ 3,600,000	\$ 3,700,000	\$ 2,700,000	\$ 4,200,000	\$ 5,750,000
<b>Subtotal</b>	<b>\$ 3,600,000</b>	<b>\$ 3,700,000</b>	<b>\$ 2,700,000</b>	<b>\$ 4,200,000</b>	<b>\$ 5,750,000</b>
<b>Economic Development</b>					
SLDC Economic Development	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 700,000	\$ 700,000
<b>Subtotal</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 700,000</b>	<b>\$ 700,000</b>
<b>Total</b>	<b>\$ 6,327,509</b>	<b>\$ 6,481,159</b>	<b>\$ 5,771,433</b>	<b>\$ 6,871,184</b>	<b>\$ 10,725,000</b>

Source: City of St. Louis



Jefferson Avenue Viaduct



*Improvements  
Accomplished from  
Local Gaming  
Revenues*

Kingshighway  
at Penrose Park

# Terrible's Mark Twain Casino

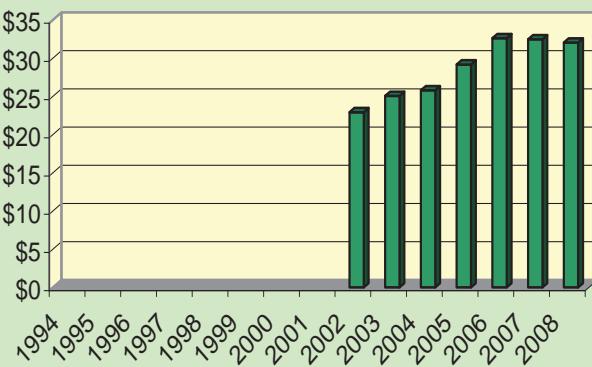
General Manager: Bob Thursby  
104 Pierce Street  
LaGrange, Missouri 63448  
(573) 655-4770

Date Licensed: February 1, 2005  
Gaming Space: 18,000 Square Feet  
Electronic Gaming Devices: 665  
Table Games: 14  
(1) Specialty Restaurant  
Meeting Space

Total Capital Investment in Property: \$478,842  
Total Employee Compensation: \$5,827,000  
Real Estate/Personal Property Tax: \$335,000  
State Sales Tax: \$110,000  
Charitable Donations: \$6,800  
Total Employment: 237  
Minority Employment: 14  
Female Employment: 140

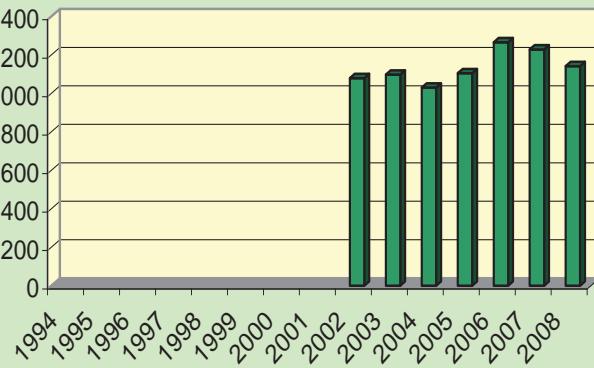
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

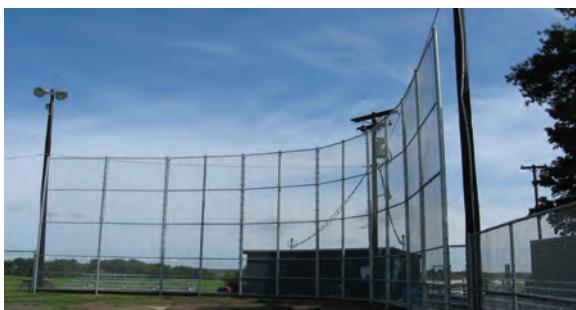
Thousands



## City of LaGrange

Department	2008- 2009 Adopted Budget	
<b>Parks / Recreation</b>		
Ballpark Shelter House and Bathrooms	\$	30,000
Antique Lighting & Sidewalks	\$	50,000
<b>Streets</b>		
Sidewalk Improvements	\$	30,000
Parks Equipment	\$	10,000
Machinery & Vehicles	\$	16,100
<b>Water</b>		
New Water Lines (part of 5 year program)	\$	45,000
Water Plant Improvements	\$	216,000
<b>Wastewater</b>		
New Sewer Treatment Plant (in construction) <i>(payment for this project shall be ongoing for three more years)</i>	\$	520,000
<b>Public Safety</b>		
Fire Equipment	\$	17,850
New Fire Pumper	\$	50,000
Up Front Money for Fighting Mississippi Flood of 2008	\$	150,000
<b>Total</b>	\$	<b>1,134,950</b>

Source: City of LaGrange



New Back Stop for the Ball Field



New Fire Truck

*Improvements  
Accomplished from  
Local Gaming  
Revenues*



Wastewater Treatment Plant

# Terrible's St. Jo Frontier Casino

General Manager: Craig Travers  
777 Winners Circle  
St. Joseph, Missouri 64505  
(816) 279-5514

Date Licensed: February 1, 2005  
Gaming Space: 18,000 Square Feet  
Electronic Gaming Devices: 556  
Table Games: 11  
Buffet & (1) Specialty Restaurant  
Meeting Space

Total Capital Investment in Property: \$560,403  
Total Employee Compensation: \$7,919,000  
Real Estate/Personal Property Tax: \$361,200  
State Sales Tax: \$225,200  
City / County Lease Payments: \$846,000  
Charitable Donations: \$40,800  
Total Employment: 301  
Minority Employment: 24  
Female Employment: 171

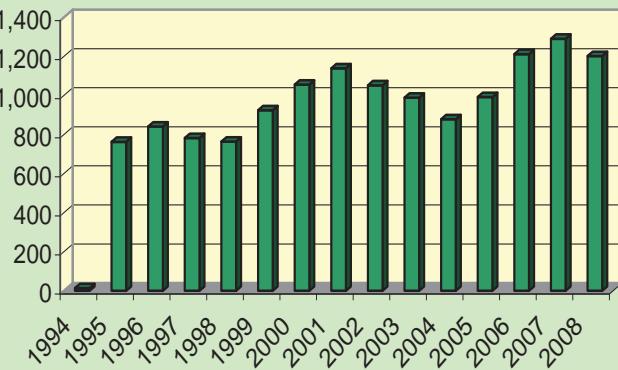
## Fiscal Year Gaming Revenue

Millions



## Fiscal Year Admissions

Thousands



## City of St. Joseph

CATEGORY		FY2006/07		FY2007/08
<b>Festival / Celebrations</b>	\$	62,000	\$	60,490
<b>Downtown Clean up Program</b>	\$	9,700	\$	9,700
<b>Infrastructure:</b>				
Hike & Bike Trails	\$	98,672	\$	0
Downtown Streetscape Proj (7th St.)	\$	0	\$	91,955
Civic Center War Memorial repair	\$	0	\$	2,679
Nature Center	\$	455,506	\$	500,000
Smith Park Stairway replacement	\$	4,664	\$	0
Civic Center Park Sidewalk replacement	\$	15,018	\$	0
Living History Preserve Project	\$	74,525	\$	0
Horace Mann Priority Repairs	\$	10,995	\$	6,000
Major Parking Garage repairs & equipment	\$	25,000	\$	20,000
Phil Welsh Stadium Renovations	\$	295,668	\$	0
Parking Lot Renovation-Law Enf. Bldg	\$	0	\$	200,000
<b>Projects for a Better Neighborhood/Community Appearance Plan</b>	\$	127,178	\$	0
<b>Economic Development:</b>				
Professional Services - Outside Legal Issues	\$	100,000	\$	100,000
Chamber of Commerce - Marketing Campaign	\$	0	\$	25,000
C of C - Economic Development Contract	\$	160,000	\$	160,000
Downtown Partnership Contract	\$	21,000	\$	21,500
Industrial Life Science Institute	\$	25,000	\$	0
Ferguson Group	\$	24,000	\$	24,000
MO-KAN	\$	25,000	\$	25,000
Professional Services-City initiated TIF proj.	\$	0	\$	30,900
Gov. Blunt DREAM Initiative Match	\$	0	\$	15,000
<b>Vehicles/Minor Equipment/Computer Equip</b>	\$	11,350	\$	37,000
<b>Other:</b>				
Public Awareness/Education	\$	34,008	\$	53,339
City's Rosecrans Airport-Operations Support	\$	0	\$	100,000
Citywide Emergency Response	\$	2,000	\$	0
Catholic Charities - Bldg Improvements	\$	13,000	\$	0
Council Initiatives	\$	(1,250)	\$	0
Coleman Hawkins Statue	\$	15,000	\$	0
St Joe Day at Arrowhead	\$	1,000	\$	0
YMCA - Bldg Improvements	\$	15,000	\$	0
Legislative Lobbyist	\$	9,900	\$	9,900
<b>Total Expenditures</b>	\$	<b>1,633,934</b>	\$	<b>1,492,463</b>

Source: City of St. Joseph



Nature Center



Urban Trail

*Improvements  
Accomplished from  
Local Gaming  
Revenues*

## Buchanan County

	2006 ACTUAL EXPENDITURES	2007 ACTUAL EXPENDITURES	2008 BUDGET
<b>Registration-Elections</b>			
Election Expenses	\$ 20,000.00	\$ 0.00	\$ 0.00
<b>Circuit Court</b>			
Circuit Court Equipment	\$ 18,671.87	\$ 0.00	\$ 0.00
<b>Data Processing</b>			
Comm. Telecom. Ser.	\$ 7,186.56	\$ 0.00	\$ 0.00
Computer Equip/Service	\$ 605,253.80	\$ 119,512.24	\$ 0.00
<b>Juvenile Office</b>			
Juvenile Equipment	\$ 3,221.63	\$ 0.00	\$ 0.00
<b>Health and Welfare</b>			
Social Welfare Board	\$ 15,000.00	\$ 230,000.00	\$ 245,000.00
Health Department	\$ 135,787.32	\$ 135,787.32	\$ 135,787.32
Mercy Hospital	\$ 25,000.00	\$ 15,000.00	\$ 15,000.00
<b>Public Services</b>			
Extension Council	\$ 92,900.04	\$ 92,900.04	\$ 92,900.04
Soil & Water Conserv.	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
<b>General Accounts</b>			
Community Support	\$ 156,663.23	\$ 130,069.27	\$ 100,000.00
Public Defender Lease	\$ 41,438.82	\$ 36,666.31	\$ 45,000.00
Hazmat Team Expenses	\$ 23,858.99	\$ 0.00	\$ 4,974.00
General Expenses	\$ 85,641.84	\$ 29,328.00	\$ 238,966.48
Postage	\$ 211,480.00	\$ 40,099.52	\$ 0.00
Professional Services	\$ 137,338.81	\$ 165,803.10	\$ 140,000.00
Empower Plant	\$ 0.00	\$ 0.00	\$ 100,000.00
Pre-Placement Physicals	\$ 441.25	\$ 0.00	\$ 0.00
Tower Expenses	\$ 0.00	\$ 39,044.91	\$ 184,000.00
<b>TOTAL</b>	<b>\$ 1,589,884.16</b>	<b>\$ 1,044,210.71</b>	<b>\$ 1,311,627.84</b>

Source: Buchanan County

## Fiscal Year 2008 Project Summary

CASINO/LOCATION	OPENING DATE	ADMISSION ADMISSIONS	ADMISSION FEES (a)	ADJUSTED GROSS RECEIPTS	GAMING TAX (b)	ESTIMATED CAPITAL INVESTMENT*	EMPLOYEE GAMES	TABLE GAMES	SLOT MACHINES	GAMING SPACE (SQ FT)	ADMISSION FEES STATE TOTAL	GAMING PERCENTAGE OF STATE TOTAL	GAMING TAX STATE TOTAL	EMPLOYEE COMPENSATION STATE TOTAL	TOTAL STATE TOTAL	Real Estate Property Tax	State Sales Tax	Charitable Donations	City Lease Payments	Minority Employees	Minority Salaried Positions	Female Employment	Female Salaried Employees
Pinnacle-President Casino	27-May-94	2,146,061	\$ 4,292,122	\$ 44,988,902	\$ 8,987,780	\$ 3,810,207	405	23	729	53,800	4.23%	2.75%	\$ 15,000,000	\$ 264,300	\$ 173,000	\$ 58,900	\$ 917,000	252	48	202	43		
Ameristar Casino St. Charles	27-May-94	8,888,206	\$ 17,776,412	\$ 294,882,458	\$ 58,976,492	\$ 280,707,236	2,030	99	3,010	130,000	17.53%	18.02%	\$ 62,100,000	\$ 5,405,000	\$ 2,149,000	\$ 687,700	\$ -	718	49	947	132		
Argosy Riverside Casino	22-Jun-94	5,424,489	\$ 10,848,978	\$ 188,538,937	\$ 37,707,787	\$ 215,516,880	1,055	47	1,971	62,000	10.70%	11.52%	\$ 36,390,000	\$ 2,853,000	\$ 858,000	\$ 60,000	\$ 5,006,000	402	39	532	86		
Terrible's St. Jo Frontier Casino	24-Jun-94	1,201,838	\$ 2,403,676	\$ 37,004,091	\$ 7,400,818	\$ 560,403	301	11	556	18,000	2.37%	2.26%	\$ 7,919,000	\$ 361,200	\$ 225,200	\$ 40,800	\$ 846,000	24	2	171	20		
Harrah's North Kansas City	22-Sep-94	5,646,901	\$ 11,291,802	\$ 202,584,347	\$ 40,516,889	\$ 327,637,406	1,441	59	1,760	63,300	11.14%	12.38%	\$ 49,228,000	\$ 4,010,000	\$ 1,637,000	\$ 223,600	\$ 4,014,000	490	36	714	102		
Lady Luck of Caruthersville	27-Apr-95	983,097	\$ 1,966,194	\$ 31,833,864	\$ 6,386,773	\$ 3,238,378	258	19	612	21,400	1.94%	1.95%	\$ 8,445,000	\$ 380,000	\$ 79,500	\$ 20,800	\$ 230,000	64	8	152	4		
Isle of Capri - Kansas City	18-Oct-96	3,074,544	\$ 6,149,888	\$ 80,952,886	\$ 16,190,579	\$ 2,833,000	520	23	1,331	45,300	6.06%	4.95%	\$ 19,812,500	\$ 803,700	\$ 497,000	\$ 152,800	\$ 2,550,000	267	22	256	38		
Ameristar Casino Kansas City	16-Jan-97	7,770,890	\$ 15,541,780	\$ 25,198,7815	\$ 50,397,563	\$ 8,061,636	1,606	105	3,005	140,000	15.33%	15.40%	\$ 56,094,000	\$ 4,967,000	\$ 1,020,000	\$ 446,100	\$ 215,000	565	27	735	93		
Harrah's Maryland Heights	11-Mar-97	8,429,255	\$ 16,858,510	\$ 303,047,067	\$ 60,609,413	\$ 52,638,478	1,832	97	2,822	120,000	16.63%	18.52%	\$ 60,477,000	\$ 6,374,000	\$ 1,462,000	\$ 120,600	\$ -	819	57	917	112		
Isle of Capri - Bonneville	06-Dec-01	2,398,383	\$ 4,796,766	\$ 82,301,870	\$ 16,460,374	\$ 1,896,980	574	27	949	28,000	4.73%	5.03%	\$ 16,751,000	\$ 963,200	\$ 270,500	\$ 110,500	\$ -	52	10	297	53		
Terrible's Mark Twain Casino	25-Jul-01	1,141,849	\$ 2,283,638	\$ 32,043,639	\$ 6,408,728	\$ 478,842	237	14	665	18,000	2.25%	1.96%	\$ 5,827,000	\$ 335,000	\$ 110,000	\$ 6,800	\$ -	14	1	140	18		
Lumiere Place	19-Dec-07	3,590,891	\$ 7,181,782	\$ 86,111,970	\$ 17,222,394	\$ 571,200,000	1,399	62	2,000	75,000	7.08%	5.26%	\$ 22,146,000	\$ 1,160,000	\$ 440,800	\$ 56,000	\$ -	812	66	633	86		
<b>GRAND TOTALS</b>		<b>50,695,374</b>	<b>\$ 101,390,748</b>	<b>\$ 1,633,277,856</b>	<b>\$ 1,942,825,456</b>	<b>\$ 327,255,571</b>	<b>1,658</b>	<b>586</b>	<b>19,410</b>	<b>774,900</b>	<b>100%</b>	<b>100%</b>	<b>\$ 360,189,500</b>	<b>\$ 27,876,400</b>	<b>\$ 8,922,000</b>	<b>\$ 2,084,600</b>	<b>\$ 13,798,000</b>	<b>4,479</b>	<b>365</b>	<b>5,756</b>	<b>787</b>		
<i>Pinnacle St. Louis County**</i>													<b>\$ 400,000,000</b>										

\* Figures reflect the current operating property amounts carried on the casino balance sheet at cost, as reported.

(a) 50% of Admission fees go to the State, with the remaining 50% to the Local Home Dock.

(b) 50% of Gaming Taxes go to the State, with the remaining 50% to the Local Home Dock.

\*\* Anticipated cost of Pinnacle's St. Louis County-River City Project

The figures published in this report are subject to adjustment.

# Missouri Gaming Commission Locations



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[www.showmegaming.com](http://www.showmegaming.com)*



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